# The City University of New York

### **FY2020 Year-End Financial Report**



## **University Budget Office**

November 19, 2020

#### FY2020 Year-End Financial Report Executive Summary

- The University is ending FY2020 in a positive condition. However, enrollment declines and negative financial impacts of the COVID 19 pandemic have made the condition of some individual colleges unstable heading into FY2021.
- Expenditures grew year-over-year by 5%, while revenues are down by 0.2%. Overall enrollment is down 2% compared to the prior year. The university will end the year with \$54 million in reserves.
- Revenue was significantly impacted by lower enrollment and lower collections in the spring due to the pandemic. Also, New York State is withholding 20% of the final FY20 TAP payment.
- Due to continuing declining enrollment, community colleges have utilized a significant portion of their reserves in order to maintain financial stability in FY2020.

#### **Expenditures**

Overall, annual expenses grew by 5% or \$108 million

- Personal Service expenses increased by 7% or \$139M year over year. The majority of this increase is due to new collective bargaining agreements.
- OTPS expenses decreased by 12% or \$32M

#### Revenue

College Revenue collections decreased by 0.2% or \$3M

- Senior College revenue is up 2% or \$18M
- Graduate and Professional Schools revenue is up 16% or \$6M
- Community College revenue is down 7% or \$27M

#### **Enrollment**

FTE enrollment is down from the fall 2018/spring 2019 average to fall 2019/spring 2020 average at -2% or 3,416 FTEs

- Senior College FTEs experienced a decline of 0.3% or 354 FTEs
- Graduate and Professional Schools FTEs grew by 6% or 320 FTEs
- Community College FTEs experienced a decline of 5% or 3,382 FTEs

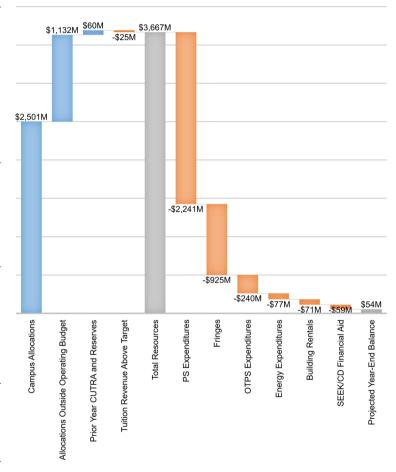
#### **Staffing**

University full-time staffing is down 2% or 415 positions; full-time faculty positions have decreased by 191, or 3%. The University's hiring freeze, implemented in April, is contributing to this decrease.

- Senior College staffing is down 3% or 323 positions
- Graduate and Professional Schools staffing is up 7% or 88 positions
- Community College staffing is down 4% or 231 positions

The City University of New York 2019-2020 Year-End Financial Report Comparison of Resources to Expenditures (\$000)

	Total	Total	Year-End	Due from	Adjusted Year End
	Resources	Expenditures	Balance	TAP	Balance
Baruch College	217,907	217,752	156	252	407
Brooklyn College	213,403	212,021	1,383	370	1,752
City College	267,359	266,069	1,291	248	1,539
Hunter College	286,189	286,228	(39)	396	357
John Jay College	186,038	183,481	2,557	374	2,931
Lehman College	178,124	164,639	13,485	229	13,713
Medgar Evers College	88,181	91,311	(3,130)	138	(2,992)
NYC College of Technology	165,671	166,074	(403)	419	16
Queens College	219,078	217,625	1,453	285	1,738
College of Staten Island	160,202	160,358	(157)	232	76
York College	95,217	95,159	57	121	178
Senior Colleges Total	2,077,368	2,060,717	16,651	3,064	19,715
Graduate Center	200,960	198,851	2,109	1	2,110
CUNY School of Law	39,337	37,485	1,852	_	1,852
Newmark School of Journalism	17,344	16,502	842	_	842
School of Professional Studies	42,775	33,403	9,372	26	9,398
School of Public Health	22,521	21,466	1,054	-	1,054
School of Labor	10,621	9,888	733	-	733
Grad. and Prof. Schools Total	333,558	317,595	15,963	27	15,990
BMCC	265,335	260,480	4,854	487	5,341
Bronx CC	134,875	133,187	1,688	179	1,867
Guttman CC	35,217	34,822	396	19	415
Hostos CC	101,678	98,998	2,680	243	2,923
Kingsborough CC	148,845	154,029	(5,184)	121	(5,063)
LaGuardia CC	191,828	191,805	23	191	214
Queensborough CC	162,339	160,448	1,891	249	2,140
Community Colleges Total	1,040,118	1,033,769	6,349	1,489	7,838
Shared Services	150,306	140,469	9,838	-	9,838
System Administration	43,886	40,332	3,553	_	3,553
University Programs	21,921	19,913	2,008	-	2,008
University Total	3,667,157	3,612,795	54,362	4,580	58,942



The City University of New York 2019-2020 Year-End Financial Report Year-End Balance Trend (\$000)

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year [\$]	Latest Quarter vs Prior Year [%]
Baruch College	1,031	1,723	2,306	156	(876)	-85%
Brooklyn College	1,937	1,350	2,780	1,383	(554)	-29%
City College	5,443	4,182	4,480	1,291	(4,153)	-76%
Hunter College	204	1,130	116	(39)	(243)	-119%
John Jay College	1,126	83	788	2,557	1,430	127%
Lehman College	9,614	10,504	12,890	13,485	3,871	40%
Medgar Evers College	(2,779)	60	(1,658)	(3,130)	(351)	13%
NYC College of Technology	859	501	32	(403)	(1,262)	-147%
Queens College	2,951	3,028	1,262	1,453	(1,499)	-51%
College of Staten Island	13	95	19	(157)	(170)	-1268%
York College	(1,963)	152	111	57	2,020	-103%
Senior Colleges Total	18,437	22,807	23,126	16,651	(1,786)	-10%
Graduate Center	3,090	1,552	1,854	2,109	(980)	-32%
CUNY School of Law	2,273	1,139	1,459	1,852	(421)	-19%
Newmark School of Journalism	1,109	994	693	842	(267)	-24%
School of Professional Studies	8,592	7,947	8,301	9,372	779	9%
School of Public Health	515	708	1,228	1,054	540	105%
School of Labor	712	420	922	733	21	3%
Grad. and Prof. Schools Total	16,290	12,761	14,457	15,963	(327)	-2%
ВМСС	8,220	4,415	4,127	4,854	(3,366)	-41%
Bronx CC	290	1,086	231	1,688	1,398	482%
Guttman CC	91	533	8	396	305	334%
Hostos CC	3,526	3,305	2,676	2,680	(846)	-24%
Kingsborough CC	1,526	886	(2,674)	(5,184)	(6,710)	-440%
LaGuardia CC	3,284	1,229	1,769	23	(3,261)	-99%
Queensborough CC	3,433	1,445	1,200	1,891	(1,542)	-45%
Community Colleges Total	20,371	12,899	7,336	6,349	(14,022)	-69%
Shared Services	9,485	4,242	4,948	9,838	353	4%
System Administration	2,463	850	1,545	3,553	1,091	44%
University Programs	5,564	121	177	2,008	(3,555)	-64%
University Total	72,610	53,681	51,589	54,362	(18,248)	-25%

The City University of New York 2019-2020 Year-End Financial Report Expenditures Detail (\$000)

						Total Campus					
			Temporary			Based			Building	SEEK/CD	
	PS Regular	Adjuncts	Services	Total PS	OTPS	Expenditures	Fringes	Energy	Rentals	Financial Aid	Total
Baruch College	120,042	17,527	5,097	142,667	6,665	149,332	59,101	5,426	2,293	1,600	217,752
Brooklyn College	109,181	18,730	10,973	138,884	7,244	146,129	57,534	6,983	-	1,374	212,021
City College	141,045	16,784	8,312	166,140	15,532	181,672	68,825	11,469	2,640	1,461	266,069
Hunter College	145,962	28,999	12,528	187,489	8,042	195,531	77,669	6,496	5,544	987	286,228
John Jay College	90,361	19,857	6,695	116,912	6,242	123,154	48,432	3,836	6,328	1,731	183,481
Lehman College	84,943	17,596	4,626	107,165	6,268	113,433	44,394	4,135	978	1,699	164,639
Medgar Evers College	47,655	8,245	3,188	59,088	3,161	62,249	24,478	1,481	459	2,645	91,311
NYC College of Technology	76,420	25,298	5,572	107,290	2,565	109,855	44,446	4,438	3,620	3,715	166,074
Queens College	111,615	20,162	8,436	140,212	6,113	146,325	58,084	6,265	5,300	1,651	217,625
College of Staten Island	82,370	14,571	7,271	104,213	4,592	108,805	43,171	4,422	-	3,960	160,358
York College	48,908	9,699	3,667	62,275	3,128	65,403	25,798	2,757	_	1,201	95,159
Senior Colleges Total	1,058,502	197,468	76,364	1,332,334	69,554	1,401,888	551,933	57,707	27,163	22,026	2,060,717
Graduate Center	84,754	1,000	20,565	106,319	37,377	143,696	44,044	1,861	_	9,250	198,851
CUNY School of Law	18,869	1,057	1,518	21,444	2,731	24,175	8,883	-	4,396	3,230	37,485
Newmark School of Journalism	6,938	1,299	303	8,541	1,284	9,825	3,538	-	3,136	3	16,502
School of Professional Studies	12,664	5,055	1,144	18,863	3,224	22,086	7,814	140	3,358	5	33,403
School of Public Health	11,971	3,033 461	615	13,048	606	13,653	5,405	-	2,408	3	21,466
School of Public Health	4,738	692	642	6,072	1,301	7,372	2,515	-	2,400	-	9,888
Grad. and Prof. Schools Total	139,934	9,564	24.788	174,286	46,523	220,809	72,200	2,000	13,298	9,288	317,595
Grad. and Prof. Schools Total	139,934	9,564	24,788	174,280	40,523	220,809	72,200	2,000	13,298	9,288	317,595
BMCC	112,016	30,447	11,861	154,324	31,402	185,726	63,205	3,987	-	7,563	260,480
Bronx CC	67,826	12,011	4,804	84,641	6,047	90,688	34,665	2,087	-	5,746	133,187
Guttman CC	14,649	989	1,930	17,568	9,749	27,317	7,195	310	-	-	34,822
Hostos CC	50,125	7,829	4,099	62,053	7,794	69,848	25,415	1,929	-	1,807	98,998
Kingsborough CC	76,018	14,130	8,420	98,567	7,717	106,284	40,369	3,953	-	3,424	154,029
LaGuardia CC	90,171	22,715	7,988	120,874	14,316	135,191	49,505	2,627	_	4,482	191,805
Queensborough CC	84,245	13,884	6,517	104,646	6,261	110,907	42,859	2,279	=	4,402	160,448
Community Colleges Total	495,050	102,004	45,619	642,674	83,287	725,960	263,213	17,172	-	27,424	1,033,769
Shared Services	55,643	_	6,211	61,853	32,366	94,219	25,623	397	20,229	_	140,469
System Administration	21,260	_	1,032	22,292	1,372	23,664	9,235	143	7,291	_	40,332
University Programs	6,935	-	782	7,717	6,425	14,142	3,197	50	2,524	-	19,913
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University Total	1,777,326	309,035	154,795	2,241,156	239,527	2,480,683	925,401	77,469	70,504	58,738	3,612,795

The City University of New York 2019-2020 Year-End Financial Report Campus Based Expenditures Trend (\$000)

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
				_		
Baruch College	139,824	150,088	147,677	149,332	9,508	7%
Brooklyn College	138,392	147,328	147,312	146,129	7,737	6%
City College	166,511	179,459	177,190	181,672	15,161	9%
Hunter College	186,086	196,866	195,031	195,531	9,445	5%
John Jay College	116,344	125,561	123,102	123,154	6,810	6%
Lehman College	105,575	115,398	113,222	113,433	7,858	7%
Medgar Evers College	60,263	62,467	62,526	62,249	1,986	3%
NYC College of Technology	102,777	110,806	110,372	109,855	7,078	7%
Queens College	138,500	147,594	147,825	146,325	7,825	6%
College of Staten Island	103,940	110,704	109,524	108,805	4,865	5%
York College	60,294	66,415	65,373	65,403	5,110	8%
Senior Colleges Total	1,318,506	1,412,686	1,399,153	1,401,888	83,382	6%
Graduate Center	139,449	142,987	145,041	143,696	4,248	3%
CUNY School of Law	21,736	24,405	24,017	24,175	2,440	11%
Newmark School of Journalism	8,975	9,706	9,806	9,825	850	9%
School of Professional Studies	17,456	23,458	22,682	22,086	4,630	27%
School of Public Health	11,881	13,652	13,386	13,653	1,773	15%
School of Labor	5,788	7,440	7,199	7,372	1,584	27%
Grad. and Prof. Schools Total	205,284	221,648	222,132	220,809	15,525	8%
ВМСС	183,305	190,695	184,802	185,726	2,421	1%
Bronx CC	94,903	92,396	90,429	90,688	(4,214)	-4%
Guttman CC	26,179	26,592	26,712	27,317	1,138	4%
Hostos CC	69,661	69,586	68,716	69,848	187	0%
Kingsborough CC	103,888	104,329	104,044	106,284	2,395	2%
LaGuardia CC	134,134	138,552	132,709	135,191	1,056	1%
Queensborough CC	112,714	113,225	109,877	110,907	(1,807)	-2%
Community Colleges Total	724,784	735,376	717,289	725,960	1,177	0%
Shared Services	86,609	94,631	101,744	94,219	7,610	9%
System Administration	25,659	27,449	27,845	23,664	(1,995)	-8%
University Programs	12,108	16,988	17,998	14,142	2,035	17%
University Total	2,372,950	2,508,779	2,486,162	2,480,683	107,733	5%

The City University of New York 2019-2020 Year-End Financial Report Personal Services Expenditures Trend (\$000)

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year [\$]	Latest Quarter vs Prior Year [%]
Baruch College	133,493	142,888	141,177	142,667	9,174	7%
Brooklyn College	128,871	137,801	138,112	138,884	10,013	8%
City College	153,629	160,989	160,170	166,140	12,511	8%
Hunter College	176,309	187,866	187,161	187,489	11,180	6%
John Jay College	108,647	117,961	116,502	116,912	8,265	8%
Lehman College	99,000	107,448	106,171	107,165	8,165	8%
Medgar Evers College	57,235	58,781	59,426	59,088	1,852	3%
NYC College of Technology	99,090	107,706	107,667	107,290	8,200	8%
Queens College	131,393	140,260	139,891	140,212	8,820	7%
College of Staten Island	97,771	103,979	103,794	104,213	6,442	7%
York College	57,428	62,165	61,662	62,275	4,847	8%
Senior Colleges Total	1,242,865	1,327,843	1,321,732	1,332,334	89,469	7%
Graduate Center	98,173	106,639	107,041	106,319	8,146	8%
CUNY School of Law	18,896	21,551	21,263	21,444	2,547	13%
Newmark School of Journalism	7,935	8,415	8,416	8,541	606	8%
School of Professional Studies	15,111	19,202	18,636	18,863	3,751	25%
School of Public Health	11,178	12,752	12,735	13,048	1,870	17%
School of Labor	5,219	5,990	5,736	6,072	853	16%
Grad. and Prof. Schools Total	156,513	174,549	173,827	174,286	17,773	11%
ВМСС	145,891	152,652	150,965	154,324	8,433	6%
Bronx CC	85,088	83,159	82,852	84,641	(447)	-1%
Guttman CC	16,916	17,330	17,187	17,568	651	4%
Hostos CC	58,836	59,831	60,658	62,053	3,217	5%
Kingsborough CC	94,603	95,226	96,582	98,567	3,964	4%
LaGuardia CC	115,725	119,498	118,422	120,874	5,149	4%
Queensborough CC	102,458	103,453	102,643	104,646	2,188	2%
Community Colleges Total	619,517	631,148	629,309	642,674	23,156	4%
Shared Services	57,546	58,987	61,890	61,853	4,308	7%
System Administration	20,293	20,997	22,244	22,292	1,999	10%
University Programs	5,079	7,005	7,700	7,717	2,638	52%
University Total	2,101,814	2,220,530	2,216,702	2,241,156	139,342	7%

The City University of New York 2019-2020 Year-End Financial Report Other Than Personal Services Expenditures Trend (\$000)

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year [\$]	Latest Quarter vs Prior Year [%]
Baruch College	6,331	7,200	6,500	6,665	334	5%
Brooklyn College	9,521	9,527	9,200	7,244	(2,276)	-24%
City College	12,882	18,470	17,020	15,532	2,651	21%
Hunter College	9,777	9,000	7,870	8,042	(1,735)	-18%
John Jay College	7,697	7,600	6,600	6,242	(1,456)	-19%
Lehman College	6,575	7,951	7,051	6,268	(307)	-5%
Medgar Evers College	3,028	3,686	3,100	3,161	133	4%
NYC College of Technology	3,687	3,100	2,705	2,565	(1,122)	-30%
Queens College	7,108	7,334	7,934	6,113	(995)	-14%
College of Staten Island	6,169	6,725	5,730	4,592	(1,577)	-26%
York College	2,866	4,250	3,711	3,128	263	9%
Senior Colleges Total	75,641	84,843	77,421	69,554	(6,087)	-8%
Graduate Center	41,275	36,348	38,000	37,377	(3,898)	-9%
CUNY School of Law	2,839	2,854	2,754	2,731	(108)	-4%
Newmark School of Journalism	1,040	1,292	1,391	1,284	244	23%
School of Professional Studies	2,345	4,256	4,046	3,224	879	37%
School of Public Health	702	900	651	606	(97)	-14%
School of Labor	569	1,450	1,463	1,301	731	128%
Grad. and Prof. Schools Total	48,771	47,099	48,305	46,523	(2,248)	-5%
BMCC	37,414	38,043	33,837	31,402	(6,012)	-16%
Bronx CC	9,815	9,238	7,577	6,047	(3,767)	-38%
Guttman CC	9,262	9,262	9,525	9,749	487	5%
Hostos CC	10,825	9,755	8,058	7,794	(3,030)	-28%
Kingsborough CC	9,285	9,103	7,462	7,717	(1,568)	
LaGuardia CC	18,409	19,055	14,287	14,316	(4,093)	-22%
Queensborough CC	10,256	9,772	7,234	6,261	(3,995)	-39%
Community Colleges Total	105,266	104,228	87,980	83,287	(21,979)	-21%
Shared Services	29,063	35,643	39,854	32,366	3,303	11%
System Administration	5,366	6,452	5,601	1,372	(3,994)	-74%
University Programs	7,029	9,983	10,298	6,425	(604)	-9%
University Total	271,136	288,250	269,459	239,527	(31,609)	-12%

The City University of New York 2019-2020 Year-End Financial Report Other Than Personal Services Expenditures (\$000)

	Supplies and Materials	Travel	Contractual Services	Equipment Acquisitions	Other OTPS	Total YTD Expenditures
Baruch College	1,282	116	4,562	339	366	6,665
Brooklyn College	1,126	167	5,384	542	26	7,244
City College	1,560	210	10,814	2,939	10	15,532
Hunter College	1,698	101	6,039	158	45	8,042
John Jay College	1,258	111	4,405	460	8	6,242
Lehman College	1,099	229	3,970	970	-	6,268
Medgar Evers College	446	37	2,198	216	265	3,161
NYC College of Technology	692	71	1,654	149	-	2,565
Queens College	1,142	123	4,339	509	-	6,113
College of Staten Island	800	154	3,504	131	3	4,592
York College	510	82	2,259	277	-	3,128
Senior Colleges Total	11,612	1,400	49,129	6,690	722	69,554
Graduate Center	1,447	429	33,924	1,578	-	37,377
CUNY School of Law	151	230	1,482	243	625	2,731
Newmark School of Journalism	239	75	580	389	_	1,284
School of Professional Studies	195	67	2,359	488	115	3,224
School of Public Health	91	56	238	23	197	606
School of Labor	291	48	630	331	_	1,301
Grad. and Prof. Schools Total	2,416	905	39,213	3,051	937	46,523
BMCC	2,376	171	23,510	1,455	3,889	31,402
Bronx CC	653	74	2,686	303	2,331	6,047
Guttman CC	370	66	8,203	132	978	9,749
Hostos CC	1,020	123	5,230	248	1,174	7,794
Kingsborough CC	1,463	176	4,563	336	1,179	7,717
LaGuardia CC	1,272	82	9,607	2,075	1,281	14,316
Queensborough CC	1,281	130	2,470	192	2,188	6,261
Community Colleges Total	8,436	821	56,270	4,741	13,018	83,287
Shared Services	1,171	138	29,960	509	588	32,366
System Administration	515	137	343	131	246	1,372
University Programs	375	132	4,748	10	1,161	6,425
University Total	24,525	3,534	179,663	15,132	16,672	239,527

The City University of New York 2019-2020 Year-End Financial Report Resources Detail (\$000)

	Total Campus Allocations	Fringes	Energy	Building Rentals	SEEK/CD Financial Aid	Allocations Outside Operating Budget	Prior Year CUTRA and Reserves	Tuition Revenue Above Target	Total
		-							
Baruch College	147,638	59,101	5,426	2,293	1,600	68,420	1,031	818	217,907
Brooklyn College	150,467	57,534	6,983	-	1,374	65,892	1,937	(4,892)	213,403
City College	179,840	68,825	11,469	2,640	1,461	84,396	5,443	(2,320)	267,359
Hunter College	193,457	77,669	6,496	5,544	987	90,696	204	1,831	286,189
John Jay College	121,371	48,432	3,836	6,328	1,731	60,327	1,126	3,213	186,038
Lehman College	116,004	44,394	4,135	978	1,699	51,206	9,614	1,300	178,124
Medgar Evers College	64,060	24,478	1,481	459	2,645	29,063	· -	(4,941)	88,181
NYC College of Technology	114,026	44,446	4,438	3,620	3,715	56,219	859	(5,433)	165,671
Queens College	146,672	58,084	6,265	5,300	1,651	71,300	2,951	(1,846)	219,078
College of Staten Island	109,933	43,171	4,422	, -	3,960	51,554	13	(1,299)	160,202
York College	65,840	25,798	2,757	_	1,201	29,756	_	(379)	95,217
Senior Colleges Total	1,409,309	551,933	57,707	27,163	22,026	658,829	23,179	(13,949)	2,077,368
Graduate Center	141,510	44,044	1,861	_	9,250	55,155	3,090	1,206	200,960
CUNY School of Law	22,177	8,883	-	4,396	31	13,310	2,273	1,577	39,337
Newmark School of Journalism	9,607	3,538	_	3,136	3	6,677	1,109	(48)	17,344
School of Professional Studies	21,019	7,814	140	3,358	5	11,317	8,592	1,846	42,775
School of Public Health	12,512	5,405	-	2,408	-	7,813	515	1,681	22,521
School of Labor	7,220	2,515	_	2,100	_	2,515	712	174	10,621
Grad. and Prof. Schools Total	214,046	72,200	2,000	13,298	9,288	96,786	16,290	6,436	333,558
BMCC	190.055	63.205	3,987	_	7,563	74,754	8,220	(7,695)	265.335
Bronx CC	93,879	34,665	2,087	_	5,746	42,499	290	(1,793)	134,875
Guttman CC	26,957	7,195	310	_	-	7,505	91	664	35,217
Hostos CC	68,492	25,415	1,929	_	1,807	29,150	3,526	510	101,678
Kingsborough CC	103,763	40,369	3,953	_	3,424	47,745	1,526	(4,189)	148,845
LaGuardia CC	136,230	49,505	2,627	_	4,482	56,614	3,284	(4,300)	191,828
Queensborough CC	110,354	42,859	2,279	_	4,402	49,541	3,433	(989)	162,339
Community Colleges Total	729,729	263,213	17,172	<del>-</del>	27,424	307,809	20,371	(17,791)	1,040,118
Shared Services	104,057	25,623	397	20,229	_	46,250		_	150,306
System Administration	27,217	9,235	143	7,291	-	16,668	-	-	43,886
University Programs	16,151	9,233 3,197	50	2,524	-	5,770	-	-	21,921
	<u> </u>						-		
University Total	2,500,508	925,401	77,469	70,504	58,738	1,132,112	59,840	(25,304)	3,667,157

The City University of New York 2019-2020 Year-End Financial Report Resources Summary (\$000)

	State / City Appropriation	Tuition Revenue	Prior Year CUTRA and Reserves	Total Resources	State / City Appropriation % of Total	Tuition Revenue % of Total	Reserves % of Total
Baruch College	74,223	142,653	1,031	217,907	34%	65%	0%
Brooklyn College	101,167	110,300	1,937	213,403	47%	52%	1%
City College	157,220	104,696	5,443	267,359	59%	39%	2%
Hunter College	123,057	162,928	204	286,189	43%	57%	0%
John Jay College	85,101	99,811	1,126	186,038	46%	54%	1%
Lehman College	82,839	85,671	9,614	178,124	47%	48%	5%
Medgar Evers College	58,033	30,149	-	88,181	66%	34%	0%
NYC College of Technology	82,359	82,453	859	165,671	50%	50%	1%
Queens College	95,598	120,528	2,951	219,078	44%	55%	1%
College of Staten Island	82,993	77,195	13	160,202	52%	48%	0%
York College	53,269	41,947	-	95,217	56%	44%	0%
Senior Colleges Total	995,858	1,058,331	23,179	2,077,368	48%	51%	1%
Graduate Center	193,669	4,201	3,090	200,960	96%	2%	2%
CUNY School of Law	27,225	9,840	2,273	39,337	69%	25%	6%
Newmark School of Journalism	13,343	2,893	1,109	17,344	77%	17%	6%
School of Professional Studies	16,997	17,186	8,592	42,775	40%	40%	20%
School of Public Health	15,791	6,215	515	22,521	70%	28%	2%
School of Labor	8,302	1,607	712	10,621	78%	15%	7%
Grad. and Prof. Schools Total	275,327	41,941	16,290	333,558	83%	13%	5%
BMCC	148,625	108,490	8,220	265,335	56%	41%	3%
Bronx CC	95,364	39,220	290	134,875	71%	29%	0%
Guttman CC	30,559	4,568	91	35,217	87%	13%	0%
Hostos CC	70,740	27,412	3,526	101,678	70%	27%	3%
Kingsborough CC	107,901	39,418	1,526	148,845	72%	26%	1%
LaGuardia CC	131,036	57,508	3,284	191,828	68%	30%	2%
Queensborough CC	103,895	55,010	3,433	162,339	64%	34%	2%
Community Colleges Total	688,120	331,627	20,371	1,040,118	66%	32%	2%
Shared Services	150,306	-	-	150,306	100%	0%	0%
System Administration	43,886	-	-	43,886	100%	0%	0%
University Programs	21,921	-	-	21,921	100%	0%	0%
University Total	2,175,418	1,431,899	59,840	3,667,157	59%	39%	2%

Note: Tuition Revenue includes TAP and Pell Awards

The City University of New York 2019-2020 Year-End Financial Report Tuition Revenue Detail (\$000)

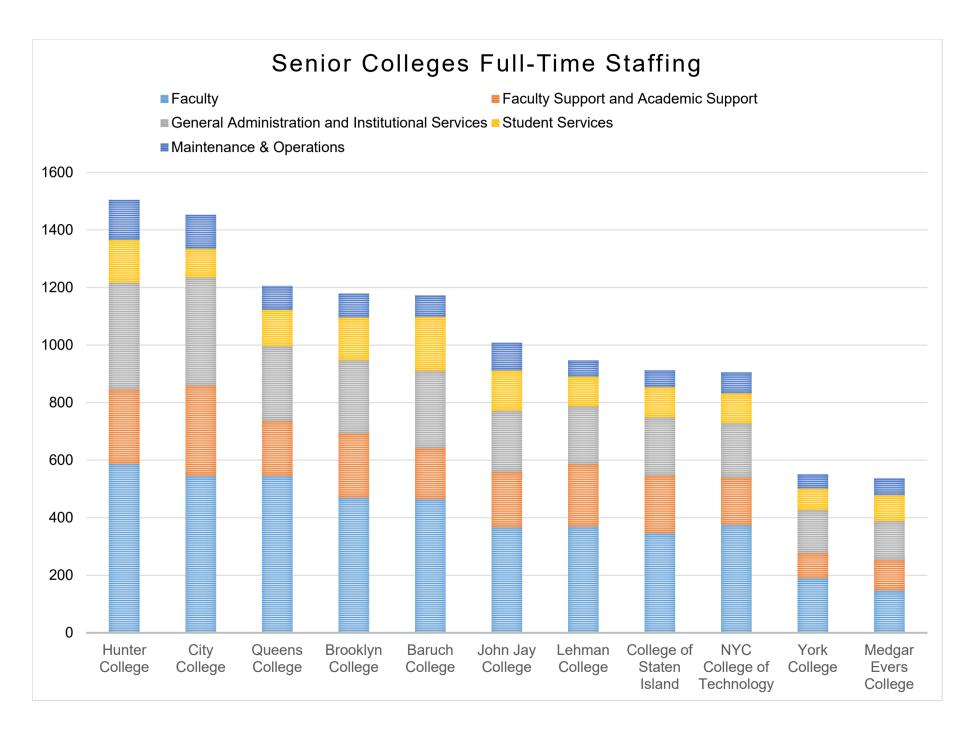
	Revenue Target	YTD Collections	YTD over Target	% Above Target
-	<u> </u>	-	<u> </u>	
Baruch College	141,835	142,653	818	1%
Brooklyn College	115,193	110,300	(4,892)	-4%
City College	107,016	104,696	(2,320)	-2%
Hunter College	161,097	162,928	1,831	1%
John Jay College	96,598	99,811	3,213	3%
Lehman College	84,371	85,671	1,300	2%
Medgar Evers College	35,090	30,149	(4,941)	-14%
NYC College of Technology	87,886	82,453	(5,433)	-6%
Queens College	122,374	120,528	(1,846)	-2%
College of Staten Island	78,494	77,195	(1,299)	-2%
York College	42,326	41,947	(379)	-1%
Senior Colleges Total	1,072,279	1,058,331	(13,949)	-1%
Graduate Center	2,995	4,201	1,206	40%
CUNY School of Law	8,262	9,840	1,577	19%
Newmark School of Journalism	2,941	2,893	(48)	-2%
School of Professional Studies	15,339	17,186	1,846	12%
School of Public Health	4,534	6,215	1,681	37%
School of Labor	1,433	1,607	174	12%
Grad. and Prof. Schools Total	35,505	41,941	6,436	18%
BMCC	116,185	108,490	(7,695)	-7%
Bronx CC	41,013	39,220	(1,793)	-4%
Guttman CC	3,903	4,568	664	17%
Hostos CC	26,902	27,412	510	2%
Kingsborough CC	43,607	39,418	(4,189)	-10%
LaGuardia CC	61,808	57,508	(4,300)	-7%
Queensborough CC	55,999	55,010	(989)	-2%
Community Colleges Total	349,418	331,627	(17,791)	-5%
University Total	1,457,203	1,431,899	(25,304)	-2%

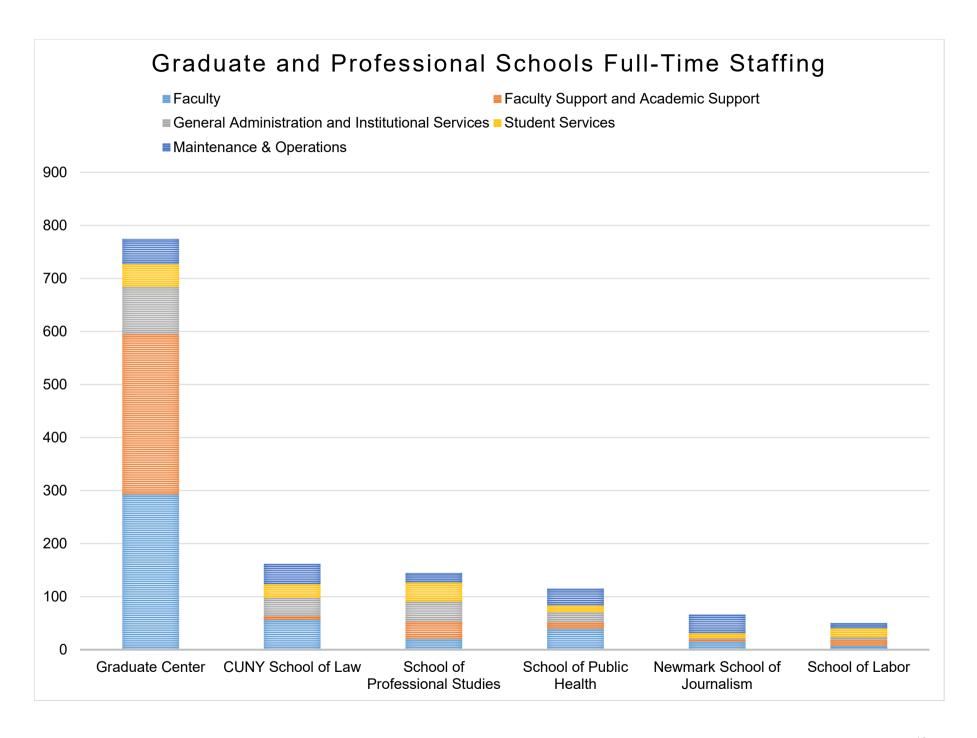
The City University of New York 2019-2020 Year-End Financial Report Tuition Revenue Trend (\$000)

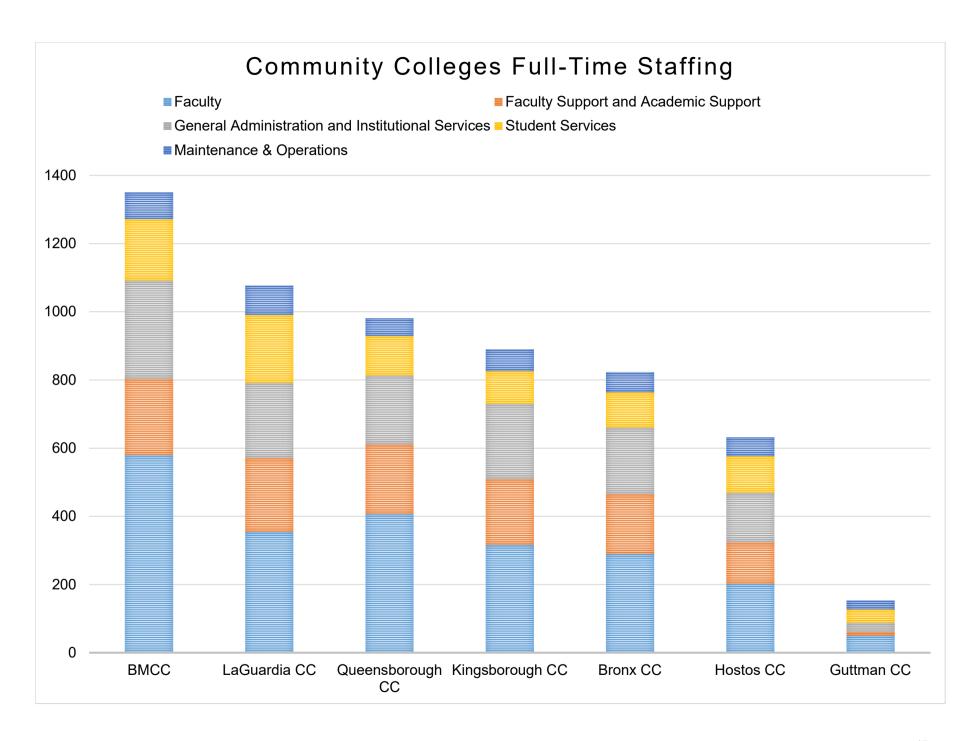
	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year [\$]	Latest Quarter vs Prior Year [%]
Baruch College	135,730	144,804	142,791	142,653	6,924	5%
Brooklyn College	110,614	113,616	114,357	110,300	(313)	0%
City College	102,304	109,349	106,168	104,696	2,393	2%
Hunter College	158,293	163,554	162,136	162,928	4,635	3%
John Jay College	94,562	99,242	98,744	99,811	5,249	6%
Lehman College	82,315	86,583	86,271	85,671	3,356	4%
Medgar Evers College	32,832	31,890	31,591	30,149	(2,683)	-8%
NYC College of Technology	84,560	85,890	84,390	82,453	(2,108)	-2%
Queens College	119,854	124,059	122,879	120,528	674	1%
College of Staten Island	77,298	76,530	76,637	77,195	(103)	0%
York College	42,047	42,868	42,433	41,947	(100)	0%
Senior Colleges Total	1,040,409	1,078,384	1,068,397	1,058,331	17,922	2%
Graduate Center	3,230	4,210	4,137	4,201	971	30%
CUNY School of Law	7,905	9,484	9,318	9,840	1,935	24%
Newmark School of Journalism	2,940	2,990	2,724	2,893	(47)	-2%
School of Professional Studies	16,400	17,317	16,830	17,186	785	5%
School of Public Health	4,539	6,024	6,117	6,215	1,676	37%
School of Labor	1,198	1,417	1,424	1,607	408	34%
Grad. and Prof. Schools Total	36,213	41,443	40,550	41,941	5,728	16%
ВМСС	116,270	112,885	110,006	108,490	(7,779)	-7%
Bronx CC	40,755	39,179	37,961	39,220	(1,535)	-4%
Guttman CC	4,308	4,646	4,261	4,568	259	6%
Hostos CC	28,768	26,863	26,656	27,412	(1,355)	-5%
Kingsborough CC	45,803	43,102	40,274	39,418	(6,385)	-14%
LaGuardia CC	62,859	60,413	58,273	57,508	(5,350)	-9%
Queensborough CC	59,688	56,690	54,779	55,010	(4,678)	-8%
Community Colleges Total	358,450	343,778	332,210	331,627	(26,823)	-7%
University Total	1,435,071	1,463,605	1,441,157	1,431,899	(3,172)	-0.22%

The City University of New York 2019-2020 Year-End Financial Report Full-Time Staffing Details

	Faculty Teaching	Faculty Support	Academic Support	Student Services	Maintenance & Operations	General Administration	General Institutional Services	SEEK/CD	Total
Baruch College	465	147	29	176	118	75	152	11	1,173
Brooklyn College	469	168	55	140	120	83	135	9	1,179
City College	545	263	50	97	180	118	197	2	1,452
Hunter College	587	192	66	143	172	138	200	6	1,504
John Jay College	367	151	41	130	94	96	119	10	1,008
Lehman College	369	169	48	93	109	56	93	10	947
Medgar Evers College	148	75	31	82	65	58	70	9	538
NYC College of Technology	375	124	41	98	86	72	103	6	905
Queens College	545	137	54	117	131	82	129	10	1,205
College of Staten Island	347	177	23	98	104	58	98	7	912
York College	190	69	18	68	63	48	88	7	551
Senior Colleges Total	4,408	1,672	456	1,242	1,242	884	1,384	87	11,375
Graduate Center	293	137	165	43	4	47	85	-	774
CUNY School of Law	57	2	5	26	2	38	32	-	162
Newmark School of Journalism	16	2	2	10	-	35	2	-	67
School of Professional Studies	21	22	10	36	7	18	31	-	145
School of Public Health	40	4	8	13	5	32	14	-	116
School of Labor	8	6	5	17	-	10	5	-	51
Grad. and Prof. Schools Total	435	173	195	145	18	180	169	-	1,315
BMCC	580	177	46	172	131	78	158	8	1,350
Bronx CC	290	133	42	97	83	59	113	6	823
Guttman CC	51	5	6	39	3	27	23	-	154
Hostos CC	203	91	30	103	65	55	80	5	632
Kingsborough CC	317	161	31	89	118	64	103	7	890
LaGuardia CC	355	112	104	193	49	86	172	6	1,077
Queensborough CC	407	175	29	111	90	52	112	5	981
Community Colleges Total	2,203	854	288	804	539	421	761	37	5,907
Shared Services	-	-	32	147	-	332	234	-	745
System Administration	-	-	39	27	17	75	19	-	177
University Programs	-	-	82	-	-	-	-	5	87
University Total	7,046	2,699	1,092	2,365	1,816	1,892	2,567	129	19,606







The City University of New York 2019-2020 Year-End Financial Report Full-Time Staffing Trend

_	Fall 2018	Fall 2019	Spring 2020	Spring 2020 vs. Fall 2018	Spring 2020 vs. Fall 2018 [%]	Spring 2020 vs. Fall 2019	Spring 2020 vs. Fall 2019 [%]
Baruch College	1,224	1,182	1,173	(51)	-4%	(9)	-1%
Brooklyn College	1,214	1,206	1,179	(35)	-3%	(27)	-2%
City College	1,437	1,419	1,452	15	1%	33	2%
Hunter College	1,579	1,510	1,504	(75)	-5%	(6)	0%
John Jay College	994	1,002	1,008	14	1%	6	1%
Lehman College	966	944	947	(19)	-2%	3	0%
Medgar Evers College	583	569	538	(45)	-8%	(31)	-5%
NYC College of Technology	930	906	905	(25)	-3%	(1)	0%
Queens College	1,229	1,213	1,205	(24)	-2%	(8)	-1%
College of Staten Island	953	907	912	(41)	-4%	5	1%
York College	589	572	551	(38)	-6%	(21)	-4%
Senior Colleges Total	11,698	11,431	11,375	(323)	-3%	(56)	0%
Graduate Center	760	805	774	14	2%	(31)	-4%
CUNY School of Law	139	156	162	23	17%	6	4%
Newmark School of Journalism	73	71	67	(6)	-8%	(4)	-6%
School of Professional Studies	114	133	145	31	27%	12	9%
School of Public Health	100	108	116	16	16%	8	7%
School of Labor	41	53	51	10	24%	(2)	-4%
Grad. and Prof. Schools Total	1,227	1,326	1,315	88	7%	(11)	-1%
BMCC	1,352	1,347	1,350	(2)	0%	3	0%
Bronx CC	903	845	823	(80)	-9%	(22)	-3%
Guttman CC	165	158	154	(11)	-7%	(4)	-3%
Hostos CC	640	594	632	(8)	-1%	38	6%
Kingsborough CC	928	915	890	(38)	-4%	(25)	-3%
LaGuardia CC	1,119	1,094	1,077	(42)	-4%	(17)	-2%
Queensborough CC	1,031	991	981	(50)	-5%	(10)	-1%
Community Colleges Total	6,138	5,944	5,907	(231)	-4%	(37)	-1%
Shared Services	727	728	745	18	2%	17	2%
System Administration	171	182	177	6	4%	(5)	-3%
University Programs	60	83	87	27	45%	4	5%
University Total	20,021	19,694	19,606	(415)	-2%	(88)	0%

_	Fall 2018	Fall 2019	Spring 2020	vs. Fall 2018	vs. Fall 2018 [%]	vs. Fall 2019	vs. Fall 2019 [%]
Baruch College	480	469	465	(15)	-3%	(4)	-1%
Brooklyn College	493	482	469	(24)	-5%	(4) (13)	-3%
City College	549	536	545	(4)	-1%	(13)	-3 <i>%</i> 2%
Hunter College	613	591	587	(26)	-1 <i>%</i> -4%	(4)	-1%
John Jay College	378	370	367	(11)	-3%	(3)	-1% -1%
Lehman College	357	366	369	12	3%	3	1%
Medgar Evers College	160	156	148	(12)	-8%	(8)	-5%
NYC College of Technology	396	378	375	(21)	-5%	(3)	-1%
Queens College	558	551	545	(13)	-3% -2%		-1% -1%
•	366	354	347	, ,	-2% -5%	(6)	-1% -2%
College of Staten Island	300 194	35 <del>4</del> 193	347 190	(19)		(7)	
York College	4,544			(4)	-2%	(3)	-2% -1%
Senior Colleges Total	4,544	4,447	4,408	(136)	-3%	(39)	-1%
Graduate Center	292	295	293	1	0%	(2)	-1%
CUNY School of Law	47	53	57	10	21%	4	8%
Newmark School of Journalism	17	15	16	(1)	-6%	1	7%
School of Professional Studies	17	22	21	4	24%	(1)	-5%
School of Public Health	44	40	40	(4)	-9%	- '	0%
School of Labor	6	6	8	2	33%	2	33%
Grad. and Prof. Schools Total	423	431	435	12	3%	4	1%
BMCC	576	574	580	4	1%	6	1%
Bronx CC	313	302	290	(23)	-7%	(12)	-4%
Guttman CC	53	51	51		-7 % -4%	(12)	-4 % 0%
Hostos CC	198	190	203	(2) 5	3%	13	7%
Kingsborough CC	347	341	317	(30)	-9%	(24)	-7%
LaGuardia CC	364	359	355	, ,	-9 <i>%</i> -2%		-1% -1%
Queensborough CC	419	359 407	407	(9) (12)	-2% -3%	(4)	-1% 0%
_					-3%	(21)	-1%
Community Colleges Total	2,270	2,224	2,203	(67)	-3%	(21)	-190
Shared Services	-	-	_	-	n/a	-	n/a
System Administration	-	-	-	_	n/a	-	n/a
University Programs	-	-	-	-	n/a	-	n/a
University Total	7,237	7,102	7,046	(191)	-3%	(56)	-1%

The City University of New York 2019-2020 Year-End Financial Report FTE Enrollment Trend

	FY18 Fall/Spring Average	FY19 Fall/Spring Average	FY20 Fall/Spring Average	vs. FY18 Fall/Spring Average	vs. FY18 Fall/Spring Average [%]	vs. FY19 Fall/Spring Average	vs. FY19 Fall/Spring Average [%]
Baruch College	14,234	14,100	14,679	446	3%	580	4%
Brooklyn College	13,492	13,671	13,670	178	1%	(1)	0%
City College	12,152	12,182	12,114	(38)	0%	(68)	-1%
Hunter College	17,184	17,618	17,535	351	2%	(83)	0%
John Jay College	11,493	11,925	12,346	854	7%	422	4%
Lehman College	9,676	10,175	10,306	630	7%	131	1%
Medgar Evers College	5,140	4,898	4,280	(860)	-17%	(618)	-13%
NYC College of Technology	12,244	11,959	11,606	(638)	-5%	(353)	-3%
Queens College	14,922	14,951	14,965	44	0%	15	0%
College of Staten Island	10,630	10,562	10,223	(408)	-4%	(340)	-3%
York College	5,790	5,817	5,779	(11)	0%	(38)	-1%
Senior Colleges Total	126,954	127,856	127,502	548	0%	(354)	-0.28%
Graduate Center	2,843	2,687	2,703	(140)	-5%	16	1%
CUNY School of Law	515	608	650	135	26%	42	7%
Newmark School of Journalism	188	217	202	14	7%	(15)	-7%
School of Professional Studies	1,450	1,469	1,645	196	13%	176	12%
School of Public Health	336	368	476	141	42%	108	29%
School of Labor	-	142	134	134	n/a	(8)	-5%
Grad. and Prof. Schools Total	5,330	5,489	5,809	479	9%	320	6%
BMCC	19,383	19,061	18,388	(996)	-5%	(674)	-4%
Bronx CC	7,645	7,145	6,696	(949)	-12%	(450)	-6%
Guttman CC	1,048	976	1,008	(41)	-4%	32	3%
Hostos CC	4,906	4,867	4,540	(366)	-7%	(327)	-7%
Kingsborough CC	10,360	9,965	9,594	(767)	-7%	(372)	-4%
LaGuardia CC	13,600	13,292	12,423	(1,177)	-9%	(869)	-7%
Queensborough CC	10,189	9,855	9,132	(1,058)	-10%	(723)	-7%
Community Colleges Total	67,130	65,160	61,779	(5,352)	-8%	(3,382)	-5%
University Total	199,414	198,505	195,089	(4,325)	-2%	(3,416)	-1.72%

The City University of New York 2019-2020 Year-End Financial Report Technology Fee Summary (\$000)

						(Over) /
		Initial Balance		Year-to-date	Year-to-date	Under
	7/1/2017	7/1/2018	7/1/2019	Revenue	Expenditures	Expenditures
Baruch College	1,931	543	1,661	4,072	4,199	(127)
Brooklyn College	895	1,455	1,935	3,550	3,987	(437)
City College	1,778	1,611	1,984	3,204	3,057	146
Hunter College	5,387	59	1,576	4,742	4,816	(74)
John Jay College	1,860	1,979	2,648	3,232	3,160	72
Lehman College	1,395	918	1,308	2,953	2,988	(36)
Medgar Evers College	280	348	482	1,189	1,288	(99)
NYC College of Technology	1,122	788	1,172	2,791	2,407	384
Queens College	1,967	2,468	1,406	4,074	5,265	(1,191)
College of Staten Island	38	259	1,129	2,776	2,590	186
York College	318	31	351	1,504	1,325	178
Senior Colleges Total	16,971	10,460	15,653	34,086	35,082	(996)
Graduate Center	108	139	239	751	733	18
CUNY School of Law	223	18	374	138	120	18
Newmark School of Journalism	57	83	106	41	46	(5)
School of Professional Studies	595	835	1,215	558	1,017	(459)
School of Public Health	77	100	110	121	117	4
School of Labor	_	-	40	43	-	43
Grad. and Prof. Schools Total	1,061	1,175	2,084	1,653	2,034	(381)
BMCC	1,659	2,314	3,038	5,290	5,677	(387)
Bronx CC	723	750	284	1,856	1,676	180
Guttman CC	13	57	18	215	157	58
Hostos CC	144	0	39	1,306	861	445
Kingsborough CC	778	417	163	2,006	1,929	77
LaGuardia CC	159	(159)	450	2,772	2,474	298
Queensborough CC	834	274	272	2,613	2,631	(19)
Community Colleges Total	4,310	3,653	4,263	16,059	15,406	653
University Total	22,342	15,288	22,000	51,798	52,522	(724)

The City University of New York 2019-2020 Year-End Financial Report IFR Summary (\$000)

						(Over) /
		Initial Balance		Year-to-date	Year-to-date	Under
	7/1/2017	7/1/2018	7/1/2019	Revenue	Expenditures	Expenditures
D 10 H	0.400	4.040	4.004	0.754	4 400	(000)
Baruch College	3,126	1,919	1,201	3,751	4,432	(680)
Brooklyn College	1,877	2,526	3,045	1,573	1,967	(394)
City College	1,385	1,648	8,912	2,282	3,593	(1,311)
Hunter College	2,758	1,367	2,038	6,496	6,670	(175)
John Jay College	1,782	1,749	2,499	3,238	3,413	(175)
Lehman College	3,557	3,736	3,444	3,166	4,447	(1,282)
Medgar Evers College	6,109	2,314	1,743	879	1,147	(268)
NYC College of Technology	4,895	1,951	1,622	1,048	1,065	(17)
Queens College	1,817	1,342	1,773	4,648	4,753	(105)
College of Staten Island	3,521	911	997	2,213	2,328	(116)
York College	2,754	676	768	1,300	1,597	(298)
Senior Colleges Total	33,580	20,139	28,042	30,593	35,414	(4,821)
Graduate Center	932	690	663	138	92	46
CUNY School of Law	848	1,049	997	606	568	38
Newmark School of Journalism	81	343	397	401	145	257
School of Professional Studies	559	598	628	39	-	39
School of Public Health	45	78	101	155	112	43
School of Labor	470	965	1,432	1,200	1,130	70
Grad. and Prof. Schools Total	2,934	3,723	4,218	2,584	2,046	538
Central	34,809	29,121	37,687	11,942	19,053	(7,112)
University Total	71,323	52,983	69,947	45,119	56,513	(11,395)

The City University of New York 2019-2020 Year-End Financial Report ACE Summary (\$000)

			(Over) /
	Year-to-date	Year-to-date	Under
	Revenue	Expenditures	Expenditures
BMCC	947	925	22
Bronx CC	190	393	(203)
Hostos CC	1,630	1,509	121
Kingsborough CC	1,975	2,010	(35)
LaGuardia CC	1,919	2,234	(315)
Queensborough CC	975	1,172	(197)
Community Colleges Total	7,636	8,242	(606)

#### Preliminary Year-to-Date Projected Expenses

Campus-Program	Total YTD Revenue	PS Regular	Adjuncts	Temp Service	Waivers	OTPS	Total	Balance
Baruch College MBA	930	710	_	_	41	179	930	-
Baruch College MS Business	2,073	1,584	=	=	1	479	2,064	8
Baruch College MS Financial Engineering	384	196	52	87	-	50	384	-
Baruch College MS Public Affairs	124	109	11	3	-	-	123	-
Baruch College MS International Affairs	114	100	10	3	-	-	114	-
Baruch College Corporate Communications Programs	67	56	_	10	-	1	67	-
Baruch College Industrial Organization Psychology Program	126	111	-	14	=	1	126	-
Baruch College Mental Health Counseling Program	42	31	-	10	=	1	42	-
Baruch College MPA	465	409	41	14	-	-	464	=
Baruch Arts Administration Program	69	38	=	30	-	1	69	=
Brooklyn College MFA in Cinema Arts	1,512	-	-	-	-	1,512	1,512	-
Brooklyn College MFA in Sonic Arts	197	=	=	=	-	197	197	=
Brooklyn College MFA in Media Scoring	261	=	=	=	-	261	261	=
City College School of Architecture Graduate Programs	136	18	-	117	-	-	136	-
City College MS Translational Medicine	120	120	=	=	-	0	120	-
City College MS Physician Assistant Programs	187	127	60	-	-	-	187	-
Hunter College School of Education Graduate Programs	1,689	1,427	183	48	-	30	1,688	-
Hunter College MS Geoinformatics	31	-	9	18	-	4	31	-
Hunter College MFA Programs in Studio Art	74	-	-	11	-	63	74	-
Hunter College Pre-Health Professionals Post BA Certificate Program	51	-	6	44	-	-	51	-
Hunter College MS Accounting	32	-	10	-	-	20	30	2
Hunter College MS Nursing	397	283	54	18	-	35	389	7
Hunter College MS Nutrition/Dietetics	84	62	-	-	-	22	84	-
John Jay College MA Criminal Justice	285	91	4	73	-	30	198	86
John Jay College Graduate Psychology Programs	266	130	2	55	-	71	258	7
Lehman College MS Accounting	82	-	-	-	-	26	26	56
Lehman College MS Nursing	154	101	-	15	-	41	157	(2)
Queens College School of Music Programs	83	-	-	8	-	74	83	-
Queens College MS Risk Management	24	-	-	-	-	17	17	6
Queens College Speech and Language Programs	71	-	-	28	-	36	64	7
Queens College Advanced Certificate in ABA	4	-	-	4	-	=	4	-
Queens College MA Data Analytics/MS Applied Social Research	43	-	-	23	-	4	28	15
College of Staten Island MS Nursing	28	-	-	4	-	19	23	4
York College MS Physician Assistant Programs	155	-	-	66	-	89	155	-
Graduate Center MA Digital Humanities	35	-	-	16	1	13	30	4
Graduate Center MS Cognitive Neuroscience	73	10	-	27	-	26	63	10
Graduate Center MS International Migration	29	-	-	-	-	29	29	-
Graduate Center MS Liberal Studies	131	-	-	25	-	99	124	6
Graduate Center MS Middle Eastern Studies	17	-	-	14	-	3	16	-
Graduate Center MS Data Science	45	-	-	4	=	10	14	30
Graduate Center MS Quantitative Methods in the Social Sciences	40	-	-	-	=	40	40	-
Graduate Center Data Analysis and Visualization	37		-	3	1	32	36	
Total	10,763	5,714	442	794	44	3,515	10,509	254

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	2,398,050	2,496,262	2,494,048	2,500,508	102,458	4%
Prior Year CUTRA and Reserves	62,578	59,840	59,840	59,840	(2,737)	-4%
Tuition Revenue Above Target	10,161	6,358	(16,138)	(25,304)	(35,465)	-349%
FY19 Labor Reserve	(25,230)	-	-	-	25,230	-100%
Total Campus Based Resources	2,445,560	2,562,460	2,537,751	2,535,045	89,485	4%
Centrally Administered Resources	1,137,092	1,201,328	1,162,116	1,132,112	(4,979)	0%
Total Resources (\$000)	3,582,651	3,763,788	3,699,867	3,667,157	84,506	2%
PS Regular	1,676,301	1,758,306	1,750,289	1,777,326	101,025	6%
Adjuncts	271,264	308,204	313,679	309,035	37,771	14%
Temporary Services	154,249	154,019	152,734	154,795	547	0%
Total PS	2,101,814	2,220,530	2,216,702	2,241,156	139,342	7%
OTPS	271,136	288,250	269,459	239,527	(31,609)	-12%
Total Campus Based Expenditures	2,372,950	2,508,779	2,486,162	2,480,683	107,733	5%
Centrally Administered Expenditures	1,137,092	1,201,328	1,162,116	1,132,112	(4,979)	0%
Total Expenditures (\$000)	3,510,042	3,710,108	3,648,278	3,612,795	102,754	3%
Fringes	912,580	971,471	923,386	925,401	12,821	1%
Energy	96,228	104,103	95,268	77,469	(18,760)	-19%
Building Rentals	63,668	76,116	77,619	70,504	6,837	11%
Financial Aid	64,616	49,638	65,844	58,738	(5,878)	-9%
Total Centrally Administered Funds (\$000)	1,137,092	1,201,328	1,162,116	1,132,112	(4,979)	0%
Year-End Balance (\$000)	72,610	53,681	51,589	54,362	(18,248)	-25%
Due from TAP	-	-	-	4,580		
Adjusted Year-End Balance (\$000)	72,610	53,681	51,589	58,942	(13,667)	-19%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	198,505	195,089	195,089	195,089	(3,416)	-2%
Headcount	266,740	261,980	261,980	261,980	(4,760)	-2%
	D: 5 "	5.W(0.1.L.)	Spring		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Facility Taxable a	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	7,237	7,102	7,079	7,046	(191)	-3%
Faculty Support	2,681	2,675	2,718	2,699	18	1%
Academic Support	1,089	1,107	1,097	1,092	3	0%
Student Services	2,404	2,372	2,395	2,365	(39)	-2% 6%
Maintenance & Operations	1,922	1,846	1,824	1,816	(106)	-6% 0%
General Administration General Institutional Services	1,887	1,880	1,915	1,892 2,567	(103)	0% 4%
SEEK/CD	2,670	2,581 131	2,596	2,567 129	(103) (2)	-4% -2%
Total Full-Time Staffing	20,021	19,694	134 19,758	19,606	(415)	-2% -2%
Total Luit-Time Staming	20,021	13,034	13,130	13,000	(413)	-2 /0

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	1,328,396	1,406,209	1,402,983	1,409,309	80,913	6%
Prior Year CUTRA and Reserves	29,893	23,179	23,179	23,179	(6,714)	-22%
Tuition Revenue Above Target	(33)	6,105	(3,883)	(13,949)	(13,915)	41551%
FY19 Labor Reserve	(21,311)	-	-	-	21,311	-100%
Total Campus Based Resources	1,336,943	1,435,493	1,422,279	1,418,539	81,596	6%
Centrally Administered Resources	666,255	710,591	673,644	658,829	(7,426)	-1%
Total Resources (\$000)	2,003,198	2,146,084	2,095,924	2,077,368	74,170	4%
PS Regular	996,768	1,046,160	1,042,436	1,058,502	61,734	6%
Adjuncts	172,330	205,587	206,506	197,468	25,138	15%
Temporary Services	73,767	76,097	72,789	76,364	2,597	4%
Total PS	1,242,865	1,327,843	1,321,732	1,332,334	89,469	7%
OTPS	75,641	84,843	77,421	69,554	(6,087)	-8%
Total Campus Based Expenditures	1,318,506	1,412,686	1,399,153	1,401,888	83,382	6%
Centrally Administered Expenditures	666,255	710,591	673,644	658,829	(7,426)	-1%
Total Expenditures (\$000)	1,984,761	2,123,277	2,072,797	2,060,717	75,956	4%
Fringes	546,296	588,314	546,303	551,933	5,637	1%
Energy	69,788	70,735	68,465	57,707	(12,081)	-17%
Building Rentals	27,293	30,538	31,930	27,163	(130)	0%
Financial Aid	22,877	21,004	26,947	22,026	(851)	-4%
Total Centrally Administered Funds (\$000)	666,255	710,591	673,644	658,829	(7,426)	-1%
Year-End Balance (\$000)	18,437	22,807	23,126	16,651	(1,786)	-10%
Due from TAP	-	-	-	3,064		
Adjusted Year-End Balance (\$000)	18,437	22,807	23,126	19,715	1,278	7%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	127,856	127,502	127,502	127,502	(354)	0%
Headcount	166,734	165,468	165,468	165,468	(1,267)	-1%
	Deien Fell	F-11 (O-4-1)	Spring	Our time ( I have a )	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Faculty Tanaking	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	4,544	4,447	4,416	4,408	(136)	-3%
Faculty Support	1,679	1,651	1,683	1,672	(7)	0%
Academic Support	481	471	468	456 1 242	(25)	-5%
Student Services	1,261	1,236	1,247	1,242	(19)	-2% 5%
Maintenance & Operations	1,310	1,262	1,248	1,242	(68)	-5% 1%
General Administration	896	885	901	884	(12)	-1%
General Institutional Services SEEK/CD	1,437 90	1,391 88	1,399 89	1,384 87	(53) (3)	-4% 3%
Total Full-Time Staffing	11,698	11,431	11,451	11,375	(323)	-3% -3%

	Prior Year	MY		Year-End	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Actuals	Projection	Q3 Projection	Actuals	Year [\$]	Year [%]
Current Budget	196,630	212,226	215,345	214,046	17,416	9%
Prior Year CUTRA and Reserves	14,228	16,290	16,290	16,290	2,062	14%
Tuition Revenue Above Target	13,224	5,893	4,953	6,436	(6,788)	-51%
FY19 Labor Reserve	(2,507)	-	-	-	2,507	-100%
Total Campus Based Resources	221,575	234,410	236,589	236,772	15,197	7%
Centrally Administered Resources	93,088	109,330	97,451	96,786	3,698	4%
Total Resources (\$000)	314,663	343,739	334,040	333,558	18,895	6%
PS Regular	124,508	140,070	139,014	139,934	15,426	12%
Adjuncts	7,738	9,106	9,325	9,564	1,826	24%
Temporary Services	24,267	25,372	25,488	24,788	521	2%
Total PS	156,513	174,549	173,827	174,286	17,773	11%
OTPS	48,771	47,099	48,305	46,523	(2,248)	-5%
Total Campus Based Expenditures	205,284	221,648	222,132	220,809	15,525	8%
Centrally Administered Expenditures	93,088	109,330	97,451	96,786	3,698	4%
Total Expenditures (\$000)	298,372	330,978	319,583	317,595	19,223	6%
Fringes	68,691	77,336	71,847	72,200	3,509	5%
Energy	2,404	9,332	2,346	2,000	(404)	-17%
Building Rentals	12,882	13,662	13,957	13,298	416	3%
Financial Aid	9,111	9,000	9,302	9,288	177	2%
Total Centrally Administered Funds (\$000)	93,088	109,330	97,451	96,786	3,698	4%
Year-End Balance (\$000)	16,290	12,761	14,457	15,963	(327)	-2%
Due from TAP	-	-	-	27		
Adjusted Year-End Balance (\$000)	16,290	12,761	14,457	15,990	(300)	-2%
					Latest	Latest
	Prior	Current	Current	Current	Quarter vs	Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	5,489	5,809	5,809	5,809	320	6%
Headcount	8,541	8,999	8,999	8,999	458	5%
					Latest	Latest
			0		Quarter vs	Quarter vs
	Drion Fall	Fall (Oatabar)	Spring (March)	Carina (luna)	Prior Year	Prior Year
Faculty Teaching	Prior Fall 423	Fall (October) 431	(March) 438	Spring (June) 435	Year [#] 12	Year [%] 3%
Faculty Support	162	176	179	173	11	7%
Academic Support	150	183	184	195	45	30%
Student Services	156	173	173	145	(11)	-7%
Maintenance & Operations	13	14	18	18	5	38%
General Administration	161	183	185	180	19	12%
General Institutional Services	162	166	171	169	7	4%
SEEK/CD	_	-	-			0%_
Total Full-Time Staffing	1,227	1,326	1,348	1,315	88	7%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	729,727	733,545	721,462	729,729	3	0%
Prior Year CUTRA and Reserves	18,457	20,371	20,371	20,371	1,914	10%
Tuition Revenue Above Target	(3,029)	(5,640)	(17,208)	(17,791)	(14,762)	487%
FY19 Labor Reserve	-	-	- '	-	-	0%
Total Campus Based Resources	745,154	748,276	724,625	732,309	(12,845)	-2%
Centrally Administered Resources	317,570	310,744	320,706	307,809	(9,762)	-3%
Total Resources (\$000)	1,062,725	1,059,020	1,045,331	1,040,118	(22,607)	-2%
PS Regular	480,189	491,893	485,255	495,050	14,862	3%
Adjuncts	91,196	93,511	97,847	102,004	10,807	12%
Temporary Services	48,132	45,743	46,207	45,619	(2,513)	-5%
Total PS	619,517	631,148	629,309	642,674	23,156	4%
OTPS	105,266	104,228	87,980	83,287	(21,979)	-21%
Total Campus Based Expenditures	724,784	735,376	717,289	725,960	1,177	0%
Centrally Administered Expenditures	317,570	310,744	320,706	307,809	(9,762)	-3%
Total Expenditures (\$000)	1,042,354	1,046,120	1,037,994	1,033,769	(8,585)	-1%
Fringes	261,112	267,280	267,280	263,213	2,101	1%
Energy	23,831	23,831	23,831	17,172	(6,659)	-28%
Building Rentals	-	-	-	-		0%
Financial Aid	32,628	19,634	29,595	27,424	(5,204)	-16%
Total Centrally Administered Funds (\$000)	317,570	310,744	320,706	307,809	(9,762)	-3%
Year-End Balance (\$000)	20,371	12,899	7,336	6,349	(14,022)	-69%
Due from TAP	-	-	-	1,489		
Adjusted Year-End Balance (\$000)	20,371	12,899	7,336	7,838	(12,533)	-62%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	65,160	61,779	61,779	61,779	(3,382)	-5%
Headcount	91,465	87,513	87,513	87,513	(3,952)	-4%
	Prior Fall	Fall (October)	Spring (March)	Spring (June)	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year Year [%]
Faculty Teaching	Prior Fall 2,270	Fall (October) 2,224	(March) 2,225	Spring (June) 2,203	Year [#] (67)	-3%
Faculty Support Academic Support	840 328	848 297	856 293	854 288	14	2% -12%
Student Services	328 827	297 800	293 804	288 804	(40)	-12% -3%
	582	553	541	539	(23)	-3% -7%
Maintenance & Operations General Administration	453	422	425	421	(43)	-7% -7%
					(32)	
General Institutional Services SEEK/CD	804	763 37	766 30	761	(43)	-5% 0%
Total Full-Time Staffing	6,138	5,944	39 5,949	37 5,907	(231)	9% -4%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Owner of Product	07.070	00.070	400,000	404.057	0.000	70/
Current Budget Prior Year CUTRA and Reserves	97,073	98,873	106,692	104,057	6,983	7%
	-	-	-	-	-	0% 0%
Tuition Revenue Above Target FY19 Labor Reserve	(979)	-	-	-	- 979	-100%
Total Campus Based Resources	96,094	98,873	106,692	104,057	7,963	8%
Centrally Administered Resources	41,649	47,916	47,388	46,250	4,601	11%
Total Resources (\$000)	137,743	146,789	154,080	150,306	12,563	9%
Total Nessurces (4000)	107,740	140,703	104,000	100,000	12,500	370
PS Regular Adjuncts	51,218	53,308	55,596	55,643	4,425	9% 0%
Temporary Services	6,328	5,680	6,294	6,211	(117)	-2%
Total PS	57,546	58,987	61,890	61,853	4,308	7%
OTPS	29,063	35,643	39,854	32,366	3,303	11%
Total Campus Based Expenditures	86,609	94,631	101,744	94,219	7,610	9%
Centrally Administered Expenditures	41,649	47,916	47,388	46,250	4,601	11%
Total Expenditures (\$000)	128,258	142,547	149,132	140,469	12,211	10%
Fringe	25 249	26 125	25 504	25 622	276	40/
Fringes	25,248 142	26,135 139	25,581 422	25,623 397	376 255	1% 179%
Energy Building Rentals	16,259	21,642	21,385	20,229	3,970	24%
Financial Aid	10,239	21,042	21,303	20,229	5,970	0%
Total Centrally Administered Funds (\$000)	41,649	47,916	47,388	46,250	4,601	11%
Total Centrally Administered Funds (\$000)	41,049	47,310	47,300	40,230	4,001	1170
Year-End Balance (\$000)	9,485	4,242	4,948	9,838	353	4%
Due from TAP	-	-	-	-		
Adjusted Year-End Balance (\$000)	9,485	4,242	4,948	9,838	353	4%
,						
					Latest	Latest
	Prior	Current	Current	Current	Quarter vs	Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	-	-	-	-	-	0%
Headcount	-	-	-	-	-	0%
					Latest	Latest
					Quarter vs	Quarter vs
			Spring		Prior Year	Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	-	-	-	-	-	0%
Faculty Support	-	-	-	-	-	0%
Academic Support	34	34	33	32	(2)	-6%
Student Services	135	136	145	147	12	9%
Maintenance & Operations	-	-	-	-	-	0%
General Administration	311	318	329	332	21	7%
General Institutional Services	247	240	239	234	(13)	-5%
SEEK/CD	- 707	-	- 710	- 745	- 40	0%
Total Full-Time Staffing	727	728	746	745	18	2%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Ourself Builting	00.400	00.000	00.000	07.047	(4.050)	40/
Current Budget	28,468	28,300	29,390	27,217	(1,250)	-4%
Prior Year CUTRA and Reserves	-	-	-	-	-	0% 0%
Tuition Revenue Above Target FY19 Labor Reserve	(345)	-	-	-	345	-100%
Total Campus Based Resources	28,122	28,300	29,390	27,217	(905)	-3%
Centrally Administered Resources	17,141	17,057	17,032	16,668	(473)	-3% -3%
Total Resources (\$000)	45,263	45,356	46,422	43,886	(1,378)	-3%
Total Nesources (\$000)	45,205	45,550	40,422	43,000	(1,370)	-3 /0
PS Regular Adjuncts	18,947	20,317	21,121	21,260	2,313	12% 0%
Temporary Services	1,346	680	1,123	1,032	(314)	-23%
Total PS	20,293	20,997	22,244	22,292	1,999	10%
OTPS	5,366	6,452	5,601	1,372	(3,994)	-74%
Total Campus Based Expenditures	25,659	27,449	27,845	23,664	(1,995)	-8%
Centrally Administered Expenditures	17,141	17,057	17,032	16,668	(473)	-3%
Total Expenditures (\$000)	42,800	44,506	44,877	40,332	(2,468)	-6%
Total Experiations (4000)	42,000	44,000	44,077	40,002	(2,400)	070
Fringes	10,391	9,303	9,194	9,235	(1,156)	-11%
Energy	58	50	152	143	85	145%
Building Rentals	6,692	7,704	7,686	7,291	599	9%
Financial Aid	-	-	-	-	-	0%
Total Centrally Administered Funds (\$000)	17,141	17,057	17,032	16,668	(473)	-3%
Year-End Balance (\$000)	2,463	850	1,545	3,553	1,091	44%
Due from TAP	-	-	-	-		
Adjusted Year-End Balance (\$000)	2,463	850	1,545	3,553	1,091	44%
Adjusted Teal-End Balance (\$000)	2,400	000	1,040	0,000	1,001	7770
					Latest	Latest
	Prior	Current	Current	Current	Quarter vs	Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	-	-	-	-	-	0%
Headcount	-	-	-	-	-	0%
					Latest	Latest
					Quarter vs	Quarter vs
	5	- " (0 , 1 )	Spring	• • • • •	Prior Year	Prior Year
- " - ·	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	-	-	-	-	-	0%
Faculty Support	-	-	-	-	- (4)	0%
Academic Support	43	45	39	39	(4)	<b>-9</b> %
Student Services	25 17	27 17	26 17	27 17	2	8%
Maintenance & Operations General Administration		17 72		17 75	- 0	0% 14%
General Institutional Services	66 20	21	75 21	75 19	9	14% -5%
SEEK/CD	-	Z1 -	<b>∠</b> I	19	(1)	-5% 0%
Total Full-Time Staffing	171	182	178	177	6	4%
rotarr dii-rimo Otaning	17.1	102	170	177	J	<del>-1</del> /0

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	17,758	17,110	18,175	16,151	(1,607)	-9%
Prior Year CUTRA and Reserves	-	-	-	-	(1,001)	0%
Tuition Revenue Above Target	_	_	_	_	_	0%
FY19 Labor Reserve	(86)	_	_	_	86	-100%
Total Campus Based Resources	17,671	17,110	18,175	16,151	(1,521)	-9%
Centrally Administered Resources	1,388	5,691	5,896	5,770	4,382	316%
Total Resources (\$000)	19,059	22,800	24,071	21,921	2,862	15%
PS Regular	4,670	6,559	6,868	6,935	2,265	49% 0%
Adjuncts	400	- 447	832	- 782	-	
Temporary Services Total PS	409	447			373	91% 52%
OTPS	5,079 7,029	7,005 9,983	7,700 10,298	7,717	2,638	
Total Campus Based Expenditures	12,108	16,988	17,998	6,425 14,142	2,035	<u>-9%</u> 17%
Centrally Administered Expenditures	1,388	5,691	5,896	5,770	4,382	316%
Total Expenditures (\$000)	13,496	22,679	23,894	19,913	6,417	48%
• • •						
Fringes	841	3,104	3,183	3,197	2,356	280%
Energy	5	17	53	50	45	946%
Building Rentals	542	2,570	2,660	2,524	1,982	366%
Financial Aid		-	-			0%
Total Centrally Administered Funds (\$000)	1,388	5,691	5,896	5,770	4,382	316%
Year-End Balance (\$000)	5,564	121	177	2,008	(3,555)	-64%
Due from TAP	-	-	-	-		
Adjusted Year-End Balance (\$000)	5,564	121	177	2,008	(3,555)	-64%
	Prior	Current	Current	Current	Latest Quarter vs	Latest Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	-	-	-	-	-	0%
Headcount	-	-	-	-	-	0%
			Spring		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	-	-	-	-	-	0%
Faculty Support	-	-	-	-	-	0%
Academic Support	53	77	80	82	29	55%
Student Services	-	-	-	-	-	0%
Maintenance & Operations	-	-	-	-	-	0%
General Administration	-	-	-	-	-	0%
General Institutional Services	-	-	-	-	-	0%
SEEK/CD	7	6	6	5	(2)	-29%
Total Full-Time Staffing	60	83	86	87	27	45%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget Prior Year CUTRA and Reserves Tuition Revenue Above Target	142,378 4,372 (3,930)	147,812 1,031 2,968	147,996 1,031 956	147,638 1,031 818	5,260 (3,341) 4,748	4% -76% -121%
FY19 Labor Reserve Total Campus Based Resources Centrally Administered Resources Total Resources (\$000)	(1,965) 140,855 66,945 207,800	151,812 71,760 223,572	149,983 67,047 217,031	149,487 68,420 217.907	1,965 8,632 1,475 10,107	-100% 6% 2% 5%
PS Regular Adjuncts	113,741 15,079	120,628 18,249	118,944 18,470	120,042 17,527	6,302 2,448	6% 16%
Temporary Services Total PS OTPS	4,673 133,493 6,331	4,012 142,888 7,200	3,763 141,177 6,500	5,097 142,667 6,665	424 9,174 334	9% 7% 5%
Total Campus Based Expenditures Centrally Administered Expenditures Total Expenditures (\$000)	139,824 66,945 206,769	150,088 71,760 221,849	147,677 67,047 214,724	149,332 68,420 217,752	9,508 1,475 10,983	7% 2% 5%
Fringes Energy	58,772 4,373	63,308 4,434	58,352 4,296	59,101 5,426	330 1,053	1% 24%
Building Rentals Financial Aid Total Centrally Administered Funds (\$000)	2,203 1,598 66,945	2,291 1,728 71,760	2,303 2,096 67,047	2,293 1,600 68,420	91 2 1,475	4% 0% 2%
Year-End Balance (\$000)	1,031	1,723	2,306	156	(876)	-85%
Due from TAP	-	-	-	252		
Adjusted Year-End Balance (\$000)	1,031	1,723	2,306	407	(624)	-61%
Enrollment FTE	Prior Fall/Spring Average 14,100	Current Fall/Spring Average 14,679	Current Fall/Spring Average 14,679	Current Fall/Spring Average 14,679	Latest Quarter vs Prior Year Year [#] 580	Latest Quarter vs Prior Year Year [%] 4%
Headcount	17,852	18,402	18,402	18,402	550	3%
	Deien Fell	F-11 (O-4-1)	Spring	Our diam of Alaman	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Faculty Teaching Faculty Support Academic Support	Prior Fall 480 147 32 171	Fall (October) 469 142 29 174	(March) 464 149 29	Spring (June) 465 147 29	Year [#] (15) - (3)	Year [%] -3% 0% -9%
Student Services Maintenance & Operations General Administration General Institutional Services	171 133 87 164	174 124 82 152	176 119 83 154	176 118 75 152	5 (15) (12) (12)	3% -11% -14% -7%
SEEK/CD Total Full-Time Staffing	10 1,224	10 1,182	11 1,185	11 1,173	(51)	10% -4%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	139,679	148,318	148,992	150,467	10.789	8%
Prior Year CUTRA and Reserves	3,744	1,937	1,937	1,937	(1,808)	-48%
Tuition Revenue Above Target	(981)	(1,577)	(836)	(4,892)	(3,911)	399%
FY19 Labor Reserve	(2,113)	-	-	-	2,113	-100%
Total Campus Based Resources	140,329	148,678	150,093	147,511	7,183	5%
Centrally Administered Resources	66,905	74,042	69,972	65,892	(1,013)	-2%
Total Resources (\$000)	207,234	222,721	220,065	213,403	6,169	3%
PS Regular	103,262	108,547	108,175	109,181	5,919	6%
Adjuncts	15,551	18,452	19,300	18,730	3,179	20%
Temporary Services	10,058	10,802	10,637	10,973	915	9%
Total PS	128,871	137,801	138,112	138,884	10,013	8%
OTPS	9,521	9,527	9,200	7,244	(2,276)	-24%
Total Campus Based Expenditures	138,392	147,328	147,312	146,129	7,737	6%
Centrally Administered Expenditures	66,905	74,042	69,972	65,892	(1,013)	-2%
Total Expenditures (\$000)	205,297	221,371	217,285	212,021	6,723	3%
Fringes	56,654	61,054	57,085	57,534	880	2%
Energy	8,670	8,587	8,254	6,983	(1,686)	-19%
Building Rentals	-	2,929	2,885	-	-	0%
Financial Aid	1,582	1,472	1,749	1,374	(207)	-13%
Total Centrally Administered Funds (\$000)	66,905	74,042	69,972	65,892	(1,013)	-2%
Year-End Balance (\$000)	1,937	1,350	2,780	1,383	(554)	-29%
Due from TAP	-	-	-	370		
Adjusted Year-End Balance (\$000)	1,937	1,350	2,780	1,752	(184)	-10%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	13,671	13,670	13,670	13,670	(1)	0%
Headcount	17,670	17,407	17,407	17,407	(264)	-1%
	Drien Fell	Fall (Oataban)	Spring	Coning (Luna)	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Faculty Togghing	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Support	493 160	482	473 170	469 169	(24)	-5%
Faculty Support	169 61	171 55	170 54	168 55	(1)	-1% 10%
Academic Support Student Services	61 134	55 140	54 145	55 140	( <del>6</del> ) 6	-10% 4%
Maintenance & Operations	134	128	124	120	(5)	4% -4%
General Administration	80	84	84	83	(3)	-4 % 4%
General Institutional Services	144	138	135	135	(9)	-6%
SEEK/CD	8	8	9	9	(9)	13%
Total Full-Time Staffing	1,214	1,206	1,194	1,179	(35)	-3%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget Prior Year CUTRA and Reserves	165,127 7,095	175,864 5,443	177,075 5,443	179,840 5,443	14,712 (1,651)	9% -23%
Tuition Revenue Above Target FY19 Labor Reserve	2,154 (2,421)	2,333	(848)	(2,320)	(4,473) 2,421	-208% -100%
Total Campus Based Resources	171,954	183,640	181,670	182,963	11,009 (15)	6%
Centrally Administered Resources Total Resources (\$000)	84,411 256,365	88,579 272,220	83,365 265,035	84,396 267,359	10,994	0% 4%
PS Regular	132,111	135,140	134,343	141,045	8,934	7%
Adjuncts	14,421	16,568	17,390	16,784	2,363	16%
Temporary Services	7,098	9,281	8,437	8,312	1,214	17%
Total PS	153,629	160,989	160,170	166,140	12,511	8%
OTPS	12,882	18,470	17,020	15,532	2,651	21% 9%
Total Campus Based Expenditures Centrally Administered Expenditures	166,511 84,411	179,459 88,579	177,190 83,365	181,672 84,396	15,161 (15)	9% 0%
Total Expenditures (\$000)	250,922	268,038	260,555	266,069	15,147	6%
Fringes	67,392	71,328	66,202	68,825	1,433	2%
Energy	12,885	13,054	12,602	11,469	(1,415)	-11%
Building Rentals	2,571	2,759	2,706	2,640	69	3%
Financial Aid	1,563	1,439	1,856	1,461	(102)	-7%
Total Centrally Administered Funds (\$000)	84,411	88,579	83,365	84,396	(15)	0%
Year-End Balance (\$000)	5,443	4,182	4,480	1,291	(4,153)	-76%
Due from TAP	-	-	-	248		
Adjusted Year-End Balance (\$000)	5,443	4,182	4,480	1,539	(3,904)	-72%
	Prior	Current	Current	Current	Latest Quarter vs	Latest Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Current Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	12,182	12,114	12,114	12,114	(68)	-1%
Headcount	15,545	15,325	15,325	15,325	(220)	-1%
			Spring		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	549	536	546	545	(4)	-1%
Faculty Support	249	242	265	263	14	6%
Academic Support	54	49	49	50	(4)	-7%
Student Services	94	92	96	97	3	3%
Maintenance & Operations	182	185	180	180	(2)	-1%
General Administration	109	103	119	118	9	8%
General Institutional Services	198	210	199	197	(1)	-1%
SEEK/CD Total Full-Time Staffing	1 /37	1 /10	1 456	1 452		<u>0%</u> 1%
Total Full-Time Stalling	1,437	1,419	1,456	1,452	15	1%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	187,939	195,334	193,903	193,457	5,518	3%
Prior Year CUTRA and Reserves	732	204	204	204	(528)	-72%
Tuition Revenue Above Target	884	2,457	1,039	1,831	948	107%
FY19 Labor Reserve	(3,265)	-	-		3,265	-100%
Total Campus Based Resources	186,290	197,996	195,146	195,492	9,202	5%
Centrally Administered Resources	92,239	98,208	92,539	90,696	(1,543)	-2%
Total Resources (\$000)	278,529	296,204	287,686	286,189	7,660	3%
PS Regular	137,410	143,588	143,209	145,962	8,552	6%
Adjuncts	25,968	30,605	30,782	28,999	3,031	12%
Temporary Services	12,932	13,672	13,169	12,528	(403)	-3%
Total PS	176,309	187,866	187,161	187,489	11,180	6%
OTPS	9,777	9,000	7,870	8,042	(1,735)	-18%
Total Campus Based Expenditures	186,086	196,866	195,031	195,531	9,445	5%
Centrally Administered Expenditures	92,239	98,208	92,539	90,696	(1,543)	-2%
Total Expenditures (\$000)	278,325	295,074	287,570	286,228	7,903	3%
Fringes	77,595	83,236	77,358	77,669	74	0%
Energy	8,003	7,987	7,726	6,496	(1,507)	-19%
Building Rentals	5,617	6,090	6,209	5,544	(73)	-1%
Financial Aid	1,024	895	1,246	987	(37)	-4%
Total Centrally Administered Funds (\$000)	92,239	98,208	92,539	90,696	(1,543)	-2%
Year-End Balance (\$000)	204	1,130	116	(39)	(243)	-119%
Due from TAP	-	-	-	396		
Adjusted Year-End Balance (\$000)	204	1,130	116	357	153	75%
• , ,					Latast	Latast
	Duinn	C	C	C	Latest	Latest
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Quarter vs Prior Year	Quarter vs Prior Year
Enrollment					Year [#]	
FTE	Average 17,618	Average 17,535	Average 17,535	Average 17,535	(83)	Year [%] 0%
Headcount	22,830	22,746	22,746	22,746	(84)	0%
Headcount	22,030	22,740	22,740	22,740	(04)	0 70
					Latest	Latest
					Quarter vs	Quarter vs
			Spring		Prior Year	Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	613	591	589	587	(26)	-4%
Faculty Support	203	198	196	192	(11)	-5%
Academic Support	66	65	67	66	-	0%
Student Services	156	134	150	143	(13)	-8%
Maintenance & Operations	182	178	175	172	(10)	-5%
General Administration	133	136	140	138	5	4%
General Institutional Services	219	202	203	200	(19)	-9%
SEEK/CD	7	1.510	1.536	6	(1)	-14%
Total Full-Time Staffing	1,579	1,510	1,526	1,504	(75)	-5%

					Latest Quarter vs	Latest Quarter vs
	Prior Year	MY		Year-End	Prior Year	Prior Year
	Actuals	Projection	Q3 Projection	Actuals	Year [\$]	Year [%]
Current Budget	116,030	121,873	120,617	121,371	5,342	5%
Prior Year CUTRA and Reserves	933	1,126	1,126	1,126	193	21%
Tuition Revenue Above Target	2,335	2,644	2,146	3,213	877	38%
FY19 Labor Reserve	(1,828)	-	2,140	-	1,828	-100%
Total Campus Based Resources	117,471	125,644	123,890	125,711	8,240	7%
Centrally Administered Resources	60,146	65,586	61,754	60,327	182	0%
Total Resources (\$000)	177,616	191,229	185,644	186,038	8,422	5%
10tal 1(000a1005 (\$000)	177,010	101,220	100,011	100,000	0,422	070
PS Regular	85,120	90,900	89,846	90,361	5,241	6%
Adjuncts	17,438	19,966	19,856	19,857	2,419	14%
Temporary Services	6,089	7,095	6,799	6,695	606	10%
Total PS	108,647	117,961	116,502	116,912	8,265	8%
OTPS	7,697	7,600	6,600	6,242	(1,456)	-19%
Total Campus Based Expenditures	116,344	125,561	123,102	123,154	6,810	6%
Centrally Administered Expenditures	60,146	65,586	61,754	60,327	182	0%
Total Expenditures (\$000)	176,490	191,147	184,856	183,481	6,991	4%
Fringes	47,728	52,264	48,153	48,432	704	1%
Energy	4,732	4,796	4,640	3,836	(896)	-19%
Building Rentals	5,854	6,660	6,758	6,328	474	8%
Financial Aid	1,831	1,865	2,202	1,731	(100)	-5%
Total Centrally Administered Funds (\$000)	60,146	65,586	61,754	60,327	182	0%
Year-End Balance (\$000)	1,126	83	788	2,557	1,430	127%
Due from TAP	_	_	_	374		
Adjusted Year-End Balance (\$000)	1,126	83	788	2,931	1,804	160%
					Latest	Latest
	Prior	Current	Current	Current	Quarter vs	Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	11,925	12,346	12,346	12,346	422	4%
Headcount	15,097	15,507	15,507	15,507	410	3%
					Latest	Latest
			0 .		Quarter vs	Quarter vs
	D: E !!	F 11 (O ( ) )	Spring	0 : (1 )	Prior Year	Prior Year
Freedy Translates	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	378	370	370	367	(11)	-3%
Faculty Support	138	152	154	151	13	9%
Academic Support	38	42	43	41	3	8%
Student Services Maintenance & Operations	130	131	131	130		0% 6%
General Administration	89	87	90	94	5	6% 0%
General Institutional Services	88	94	98 127	96 110	8	9%
SEEK/CD	123	117	127	119	(4)	-3%
Total Full-Time Staffing	10 994	1,002	1,023	1,008	14	0% 1%
. J	554	1,002	1,020	1,000	1-7	1 70

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	103,979	114,076	114,597	116,004	12,025	12%
Prior Year CUTRA and Reserves	7,445	9,614	9,614	9,614	2,169	29%
Tuition Revenue Above Target	5,310	2,212	1,900	1,300	(4,011)	-76%
FY19 Labor Reserve	(1,546)	-,212	-	-	1,546	-100%
Total Campus Based Resources	115,189	125,902	126,111	126,918	11,729	10%
Centrally Administered Resources	51,406	55,530	52,017	51,206	(200)	0%
Total Resources (\$000)	166,595	181,433	178,129	178,124	11,528	7%
P0 P	70.070	0.4.400	22 524	04.040	5.074	00/
PS Regular	78,972	84,463	83,524	84,943	5,971	8%
Adjuncts	15,727	18,010	17,924	17,596	1,869	12%
Temporary Services	4,301	4,975	4,723	4,626	325	8%
Total PS	99,000	107,448	106,171	107,165	8,165	8%
OTPS	6,575	7,951	7,051	6,268	(307)	-5%
Total Campus Based Expenditures	105,575	115,398	113,222	113,433	7,858	7%
Centrally Administered Expenditures	51,406	55,530	52,017	51,206	(200)	0%
Total Expenditures (\$000)	156,981	170,929	165,239	164,639	7,658	5%
Fringes	43,610	47,606	43,883	44,394	785	2%
Energy	5,260	5,330	5,152	4,135	(1,125)	-21%
Building Rentals	918	872	937	978	60	6%
Financial Aid	1,618	1,722	2,046	1,699	81	5%
Total Centrally Administered Funds (\$000)	51,406	55,530	52,017	51,206	(200)	0%
Year-End Balance (\$000)	9,614	10,504	12,890	13,485	3,871	40%
Due from TAP	-	-	-	229		
Adjusted Year-End Balance (\$000)	9,614	10,504	12,890	13,713	4,099	43%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	10,175	10,306	10,306	10,306	131	1%
Headcount	14,629	14,840	14,840	14,840	211	1%
	Delay Fall	F-11 (O-4-1)	Spring	Outing (Ivera)	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Faculty Tanaking	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	357	366	368	369	12	3%
Faculty Support	169	167	170	169	-	0%
Academic Support	48	49	49	48	- (0)	0%
Student Services	101	96 107	93	93	(8)	-8%
Maintenance & Operations	119	107	109	109	(10)	-8%
General Administration	58 103	56	56 95	56	(2)	-3% 10%
General Institutional Services SEEK/CD	103 11	92 11	10	93	(10) (1)	-10% -9%
Total Full-Time Staffing	966	944	950	10 947	(19)	-9% -2%
3				<del>-</del>	(:0)	=:•

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	60,449	65,726	64,366	64,060	3,611	6%
Prior Year CUTRA and Reserves	- (0.004)	- (0.000)	- (0.400)	- (4.044)	- (0.077)	0%
Tuition Revenue Above Target FY19 Labor Reserve	(2,064) (901)	(3,200)	(3,499)	(4,941)	(2,877) 901	139% -100%
Total Campus Based Resources	57,484	62,527	60,868	59,119	1,635	3%
Centrally Administered Resources	30,675	30,741	29,976	29,063	(1,612)	-5%
Total Resources (\$000)	88,159	93,267	90,844	88,181	22	0%
PS Regular	45,540	46,700	47,654	47,655	2,115	5%
Adjuncts	8,293	8,581	8,469	8,245	(47)	-1%
Temporary Services	3,402	3,500	3,303	3,188	(215)	-6%
Total PS	57,235	58,781	59,426	59,088	1,852	3%
OTPS	3,028	3,686	3,100	3,161	133	4%
Total Campus Based Expenditures	60,263	62,467	62,526	62,249	1,986	3%
Centrally Administered Expenditures	30,675	30,741	29,976	29,063	(1,612)	-5%
Total Expenditures (\$000)	90,938	93,208	92,502	91,311	374	0%
Fringes	25,147	26,044	24,562	24,478	(669)	-3%
Energy	2,048	2,027	1,962	1,481	(568)	-28%
Building Rentals	520	381	477	459	(60)	-12%
Financial Aid	2,960	2,290	2,975	2,645	(315)	-11%
Total Centrally Administered Funds (\$000)	30,675	30,741	29,976	29,063	(1,612)	-5%
Year-End Balance (\$000)	(2,779)	60	(1,658)	(3,130)	(351)	13%
Due from TAP	-	-	-	138		
Adjusted Year-End Balance (\$000)	(2,779)	60	(1,658)	(2,992)	(213)	8%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	4,898	4,280	4,280	4,280	(618)	-13%
Headcount	6,455	5,516	5,516	5,516	(939)	-15%
	<b>.</b>	<b>-  .</b>	Spring		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Faculty Tanaking	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	160	156	151	148	(12)	-8%
Faculty Support	74	80	77 25	75	1	1%
Academic Support	38	35	35	31	(7)	-18%
Student Services Maintenance & Operations	82 72	82 68	84 65	82 65	(7)	0% -10%
General Administration	67	64	59	58	(7) (9)	-10%
General Institutional Services	67 82	75	59 71	58 70	(12)	-13% -15%
SEEK/CD	8	9	9	9	(12)	13%
Total Full-Time Staffing	583	569	<u>9</u> 551	538	(45)	-8%
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	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Commont Dood wat	107 207	440 444	442.044	444.000	0.020	60/
Current Budget Prior Year CUTRA and Reserves	107,397 777	112,444	113,041	114,026 859	6,630 82	6% 11%
Tuition Revenue Above Target	(2,390)	859 (1,996)	859 (3,496)	(5,433)	(3,043)	127%
FY19 Labor Reserve	(2,390)	(1,990)	(3,490)	(5,455)	2,147	-100%
Total Campus Based Resources	103,636	111,307	110,404	109,452	5,816	6%
Centrally Administered Resources	59,464	62,479	61,546	56,219	(3,246)	-5%
Total Resources (\$000)	163,101	173,787	171,950	165,671	2,570	2%
(1.1.1)	,	-, -	,	, .	,	
PS Regular	71,858	75,691	75,942	76,420	4,562	6%
Adjuncts	21,328	28,598	28,663	25,298	3,970	19%
Temporary Services	5,904	3,417	3,062	5,572	(332)	-6%
Total PS	99,090	107,706	107,667	107,290	8,200	8%
OTPS	3,687	3,100	2,705	2,565	(1,122)	-30%
Total Campus Based Expenditures	102,777	110,806	110,372	109,855	7,078	7%
Centrally Administered Expenditures	59,464	62,479	61,546	56,219	(3,246)	-5%
Total Expenditures (\$000)	162,242	173,285	171,918	166,074	3,832	2%
	40.40=	4= =00	44.504		4.040	00/
Fringes	43,427	47,720	44,501	44,446	1,019	2%
Energy	8,505	8,792	8,574	4,438	(4,067)	-48%
Building Rentals	3,583	2,682	3,689	3,620	37	1%
Financial Aid	3,949	3,284	4,783	3,715	(235)	-6% -5%
Total Centrally Administered Funds (\$000)	59,464	62,479	61,546	56,219	(3,246)	-5%
Year-End Balance (\$000)	859	501	32	(403)	(1,262)	-147%
Due from TAP	-	-	-	419		
Adjusted Year-End Balance (\$000)	859	501	32	16	(843)	-98%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	11,959	11,606	11,606	11,606	(353)	-3%
Headcount	16,305	15,955	15,955	15,955	(351)	-2%
			Spring		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	396	378	369	375	(21)	-5%
Faculty Support	142	120	122	124	(18)	-13%
Academic Support	29	45	45	41	12	41%
Student Services	98	98	93	98		0%
Maintenance & Operations	92	91	87	86	(6)	-7%
General Administration	74	73	71	72	(2)	-3%
General Institutional Services	92	94	101	103	11	12%
SEEK/CD Total Full-Time Staffing	930	7 906	6 894	<u>6</u> 905	(1)	-14% -3%
rotal rull-time staming	930	900	094	900	(25)	-3%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	138,133	145,986	145,630	146,672	8,539	6%
Prior Year CUTRA and Reserves	4,733	2,951	2,951	2,951	(1,782)	-38%
Tuition Revenue Above Target	874	1,685	505	(1,846)	(2,720)	-311%
FY19 Labor Reserve	(2,288)	-	-	-	2,288	-100%
Total Campus Based Resources	141,452	150,623	149,086	147,778	6,326	4%
Centrally Administered Resources	71,064	76,126	71,892	71,300	236	0%
Total Resources (\$000)	212,515	226,749	220,978	219,078	6,562	3%
PS Regular	104,930	110,575	111,151	111,615	6,685	6%
Adjuncts	18,070	21,448	20,702	20,162	2,091	12%
Temporary Services	8,392	8,237	8,038	8,436	43	1%
Total PS	131,393	140,260	139,891	140,212	8,820	7%
OTPS	7,108	7,334	7,934	6,113	(995)	-14%
Total Campus Based Expenditures	138,500	147,594	147,825	146,325	7,825	6%
Centrally Administered Expenditures	71,064	76,126	71,892	71,300	236	0%
Total Expenditures (\$000)	209,564	223,721	219,717	217,625	8,061	4%
Fringes	57,785	62,144	57,820	58,084	300	1%
Energy	6,715	6,806	6,584	6,265	(450)	-7%
Building Rentals	5,027	5,222	5,319	5,300	272	5%
Financial Aid	1,536	1,955	2,168	1,651	115	7%
Total Centrally Administered Funds (\$000)	71,064	76,126	71,892	71,300	236	0%
Year-End Balance (\$000)	2,951	3,028	1,262	1,453	(1,499)	-51%
Due from TAP	-	-	-	285		
Adjusted Year-End Balance (\$000)	2,951	3,028	1,262	1,738	(1,214)	-41%
	Prior	Current	Current	Current	Latest Quarter vs	Latest Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE Headcount	14,951 19,344	14,965 19,360	14,965 19,360	14,965 19,360	15 16	0% 0%
Tioudeculik	10,011	10,000	10,000	10,000		
			Spring		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	558	551	546	545	(13)	-2%
Faculty Support	139	136	137	137	(2)	-1%
Academic Support	63	59	55	54	(9)	-14%
Student Services	116	118	115	117	1	1%
Maintenance & Operations	139	132	133	131	(8)	-6%
General Administration	79	83	83	82	3	4%
General Institutional Services	125	124	127	129	4	3%
SEEK/CD	10	10	10	10	(24)	0%
Total Full-Time Staffing	1,229	1,213	1,206	1,205	(24)	-2%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	108,128	112,749	111,387	109,933	1,805	2%
Prior Year CUTRA and Reserves	61	13	13	13	(47)	-78%
Tuition Revenue Above Target	(2,422)	(1,964)	(1,857)	(1,299)	1,123	-46%
FY19 Labor Reserve	(1,814)	-	-	( ',== - )	1,814	-100%
Total Campus Based Resources	103,953	110,798	109,544	108,648	4,695	5%
Centrally Administered Resources	53,589	55,609	53,593	51,554	(2,036)	-4%
Total Resources (\$000)	157,543	166,407	163,137	160,202	2,659	2%
PS Regular	78,011	81,152	81,339	82,370	4,359	6%
Adjuncts	12,098	14,799	14,600	14,571	2,473	20%
Temporary Services	7,661	8,027	7,855	7,271	(390)	-5%
Total PS	97,771	103,979	103,794	104,213	6,442	7%
OTPS	6,169	6,725	5,730	4,592	(1,577)	-26%
Total Campus Based Expenditures	103,940	110,704	109,524	108,805	4,865	5%
Centrally Administered Expenditures	53,589	55,609	53,593	51,554	(2,036)	-4%
Total Expenditures (\$000)	157,529	166,313	163,118	160,358	2,829	2%
Fringes	42,937	46,069	42,900	43,171	234	1%
Energy	5,516	5,799	5,654	4,422	(1,093)	-20%
Building Rentals	1,000	651	647	-	(1,000)	-100%
Financial Aid	4,137	3,090	4,392	3,960	(176)	-4%
Total Centrally Administered Funds (\$000)	53,589	55,609	53,593	51,554	(2,036)	-4%
Year-End Balance (\$000)	13	95	19	(157)	(170)	-1268%
Due from TAP	-	-	-	232		
Adjusted Year-End Balance (\$000)	13	95	19	76	62	464%
Enrollment	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year Year [#]	Latest Quarter vs Prior Year Year [%]
FTE	Average 10,562	Average 10,223	Average 10,223	Average 10,223	(340)	-3%
Headcount	12,680	12,366	12,366	12,366	(314)	-2%
	Prior Fall	Fall (October)	Spring (March)	Spring (June)	Latest Quarter vs Prior Year Year [#]	Latest Quarter vs Prior Year Year [%]
Faculty Teaching	366	354	347	347	(19)	-5%
Faculty Support	177	174	177	177	-	0%
Academic Support	28	23	23	23	(5)	-18%
Student Services	110	101	94	98	(12)	-11%
Maintenance & Operations	110	96	101	104	(6)	-5%
General Administration	61	56	58	58	(3)	-5%
General Institutional Services	92	95	99	98	6	7%
SEEK/CD	9	8	7	7	(2)	-22%
Total Full-Time Staffing	953	907	906	912	(41)	-4%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	59,156	66,024	65,377	65,840	6,684	11%
Prior Year CUTRA and Reserves	-	-	-	-	-	0%
Tuition Revenue Above Target	197	542	107	(379)	(576)	-292%
FY19 Labor Reserve	(1,023)	-	-	-	1,023	-100%
Total Campus Based Resources	58,330	66,566	65,484	65,461	7,130	12%
Centrally Administered Resources	29,410	31,929	29,941	29,756	346	1%
Total Resources (\$000)	87,741	98,496	95,425	95,217	7,476	9%
PS Regular	45,814	48,776	48,309	48,908	3,095	7%
Adjuncts	8,358	10,310	10,350	9,699	1,342	16%
Temporary Services	3,256	3,079	3,003	3,667	411	13%
Total PS	57,428	62,165	61,662	62,275	4,847	8%
OTPS	2,866	4,250	3,711	3,128	263	9%
Total Campus Based Expenditures	60,294	66,415	65,373	65,403	5,110	8%
Centrally Administered Expenditures	29,410	31,929	29,941	29,756	346	1%
Total Expenditures (\$000)	89,704	98,344	95,314	95,159	5,455	6%
Fringes	25,250	27,543	25,486	25,798	548	2%
Energy	3,082	3,124	3,021	2,757	(326)	-11%
Building Rentals	-	-	-	-	-	0%
Financial Aid	1,078	1,263	1,434	1,201	123	11%
Total Centrally Administered Funds (\$000)	29,410	31,929	29,941	29,756	346	1%
Year-End Balance (\$000)	(1,963)	152	111	57	2,020	-103%
Due from TAP	-	-	-	121		
Adjusted Year-End Balance (\$000)	(1,963)	152	111	178	2,141	-109%
					Latest	Latest
	Prior	Current	Current	Current	Quarter vs	Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	5,817	5,779	5,779	5,779	(38)	-1%
Headcount	8,329	8,046	8,046	8,046	(283)	-3%
			Spring		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	194	193	192	190	(4)	-2%
Faculty Support	72	69	66	69	(3)	-4%
Academic Support	24	20	19	18	(6)	-25%
Student Services	69	70	70	68	(1)	-1%
Maintenance & Operations	67	66	65	63	(4)	-6%
General Administration	60	54	50	48	(12)	-20%
General Institutional Services	95	92	88	88	(7)	-7%
SEEK/CD	8	8	9	7	(1)	-13%
Total Full-Time Staffing	589	572	559	551	(38)	-6%

Current Budget		Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
FY19 Labor Reserve	Prior Year CUTRA and Reserves	4,553	3,090	3,090	3,090	(1,463)	-32%
Page	FY19 Labor Reserve	(1,725)	<u> </u>	<u> </u>	<u> </u>	1,725	-100%
Total Resources (\$000)	•				·		
Maincis							
Temporary Services	•		·		·		
Total PS	•						
DTPS							
Total Campus Based Expenditures				•	·		
Centrally Administered Expenditures   54,497   58,510   55,672   55,155   667   1%     Total Expenditures (\$000)   193,946   201,497   200,713   198,851   4,905   3%     Fringes   43,185   47,247   44,243   44,044   859   2%     Energy   2,234   2,263   2,180   1,861   (373)   -17%     Building Rentals							
Total Expenditures (\$000)						•	
Energy							
Building Rentals   Financial Aid   9,078   9,000   9,250   9,250   172   2%   2%   2%   2%   2%   2%   2%	Fringes	43,185	47,247	44,243	44,044	859	2%
Financial Aid   9,078   9,000   9,250   9,250   172   2%     Total Centrally Administered Funds (\$000)   54,497   58,510   55,672   55,155   657   1%     Year-End Balance (\$000)   3,090   1,552   1,854   2,109   (980)   -32%     Due from TAP		2,234	•	-			
Total Centrally Administered Funds (\$000)   54,497   58,510   55,672   55,155   657   1%	S						
Year-End Balance (\$000)         3,090         1,552         1,854         2,109         (980)         -32%           Due from TAP         -         -         -         -         1         -         -         1           Adjusted Year-End Balance (\$000)         3,090         1,552         1,854         2,110         (979)         -32%           Prior Fall/Spring Fall/Spring Average Avera							
Due from TAP	Total Centrally Administered Funds (\$000)	54,497	58,510	55,672	55,155	657	1%
Adjusted Year-End Balance (\$000)         3,090         1,552         1,854         2,110         (979)         -32%           Prior Fall/Spring Enrollment         Prior Fall/Spring Average         Fall/Spring Average         Current Fall/Spring Average         Current Fall/Spring Average Average         Latest Prior Year Year [%]         Prior Year Year [%]           Headcount         3,525         3,529         3,529         3,529         3,529         3,529         4         0%           Faculty Teaching Faculty Support         292         295         296         293         1         0%         7         5%           Academic Support         130         133         162         164         165         32         24%           Student Services         69         71         73         43         (26)         -38%           Maintenance & Operations         5         4         4         4         (1)         -20%           General Institutional Services         88         89         86         85         (3)         -3%           SEEK/CD         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td>Year-End Balance (\$000)</td> <td>3,090</td> <td>1,552</td> <td>1,854</td> <td>2,109</td> <td>(980)</td> <td>-32%</td>	Year-End Balance (\$000)	3,090	1,552	1,854	2,109	(980)	-32%
Prior   Fall/Spring   Average   Average   Average   Average   Year [#]   Year [%]	Due from TAP	-	-	-	1		
Enrollment         Prior Fall/Spring Average         Current Fall/Spring Average         Average Average         Average Average         Average Average         Average Average         Average Average Average         Average Year [#]         Year [#]           Headcount         3,525         3,529         3,529         3,529         3,529         4         0%           Facculty         Prior Fall         Fall/October         (March)         Spring (June)         Year [#]         Vear [#]           Faculty Teaching Faculty Support         292         295         296         293         1         0%           Faculty Support         133         162         164         165         32         24%           Academic Support         133         162         164         165         32         24%           Student Services         69         71         73         43         (26)         -38%           Maintenance & Operations<	Adjusted Year-End Balance (\$000)	3,090	1,552	1,854	2,110	(979)	-32%
Enrollment         Fall/Spring Average         Fall/Spring Average         Fall/Spring Average         Fall/Spring Average         Prior Year [#]         Prior Year [%]           FTE         2,687         2,703         2,703         2,703         2,703         16         1%           Headcount         3,525         3,529         3,529         3,529         3,529         3,529         4         0%           Faculty Teaching         Prior Fall         Fall (October)         (March)         Spring (June)         Year [#]         Year [%]		Drion	Current	Current	Current		
Readcount   Read							
Prior Fall   Fall (October)   Spring (June)   Spring (June)   Year [#]   Faculty Teaching   Faculty Support   130   135   136   137   7   5%   Academic Support   133   162   164   165   32   24%   Student Services   69   71   73   43   (26)   -38%   Maintenance & Operations   5   4   4   4   4   (1)   -20%   General Institutional Services   88   89   86   85   (3)   -3%   SEEK/CD	Enrollment						
Headcount         3,525         3,529         3,529         3,529         3,529         3,529         4         0%           Latest Quarter vs Prior Year Year [#]         Prior Fall         Fall (October)         (March)         Spring (June)         Year [#]         Latest Quarter vs Prior Year Year [#]           Faculty Teaching         292         295         296         293         1         0%           Faculty Support         130         135         136         137         7         5%           Academic Support         133         162         164         165         32         24%           Student Services         69         71         73         43         (26)         -38%           Maintenance & Operations         5         4         4         4         (1)         -20%           General Administration         43         49         48         47         4         9%           General Institutional Services         88         89         86         85         (3)         -3%           SEEK/CD         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Faculty Teaching         292         295         296         293         1         0%           Faculty Support         130         135         136         137         7         5%           Academic Support         133         162         164         165         32         24%           Student Services         69         71         73         43         (26)         -38%           Maintenance & Operations         5         4         4         4         (1)         -20%           General Administration         43         49         48         47         4         9%           General Institutional Services         88         89         86         85         (3)         -3%           SEEK/CD         -         -         -         -         -         -         0%							
Faculty Teaching       292       295       296       293       1       0%         Faculty Support       130       135       136       137       7       5%         Academic Support       133       162       164       165       32       24%         Student Services       69       71       73       43       (26)       -38%         Maintenance & Operations       5       4       4       4       (1)       -20%         General Administration       43       49       48       47       4       9%         General Institutional Services       88       89       86       85       (3)       -3%         SEEK/CD       -       -       -       -       -       -       -       -       -       -       0%				Spring		Quarter vs Prior Year	Quarter vs Prior Year
Faculty Support       130       135       136       137       7       5%         Academic Support       133       162       164       165       32       24%         Student Services       69       71       73       43       (26)       -38%         Maintenance & Operations       5       4       4       4       (1)       -20%         General Administration       43       49       48       47       4       9%         General Institutional Services       88       89       86       85       (3)       -3%         SEEK/CD       -       -       -       -       -       -       0%							
Academic Support       133       162       164       165       32       24%         Student Services       69       71       73       43       (26)       -38%         Maintenance & Operations       5       4       4       4       (1)       -20%         General Administration       43       49       48       47       4       9%         General Institutional Services       88       89       86       85       (3)       -3%         SEEK/CD       -       -       -       -       -       -       0%							
Student Services       69       71       73       43       (26)       -38%         Maintenance & Operations       5       4       4       4       (1)       -20%         General Administration       43       49       48       47       4       9%         General Institutional Services       88       89       86       85       (3)       -3%         SEEK/CD       -       -       -       -       -       0%							
Maintenance & Operations       5       4       4       4       (1)       -20%         General Administration       43       49       48       47       4       9%         General Institutional Services       88       89       86       85       (3)       -3%         SEEK/CD       -       -       -       -       -       0%	• •						
General Administration         43         49         48         47         4         9%           General Institutional Services         88         89         86         85         (3)         -3%           SEEK/CD         -         -         -         -         -         -         0%							
General Institutional Services         88         89         86         85         (3)         -3%           SEEK/CD         -         -         -         -         -         0%	•						
SEEK/CD							

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
	7.000.0		<u>go::ojooo</u>	71010101	[Ψ]	. 64 [76]
Current Budget	18,500	22,049	22,147	22,177	3,678	20%
Prior Year CUTRA and Reserves	2,971	2,273	2,273	2,273	(698)	-23%
Tuition Revenue Above Target	2,710	1,222	1,056	1,577	(1,133)	-42%
FY19 Labor Reserve	(172)	-	-	-	172	-100%
Total Campus Based Resources	24,009	25,544	25,476	26,028	2,019	8%
Centrally Administered Resources	12,520	14,183	13,834	13,310	790	6%
Total Resources (\$000)	36,528	39,727	39,310	39,337	2,809	8%
PS Regular	16,475	18,843	18,710	18,869	2,395	15%
Adjuncts	914	1,249	1,058	1,057	142	16%
Temporary Services	1,507	1,460	1,495	1,518	10	1%
Total PS	18,896	21,551	21,263	21,444	2,547	13%
OTPS	2,839	2,854	2,754	2,731	(108)	-4%
Total Campus Based Expenditures	21,736	24,405	24,017	24,175	2,440	11%
Centrally Administered Expenditures	12,520	14,183	13,834	13,310	790	6%
Total Expenditures (\$000)	34,255	38,588	37,851	37,485	3,230	9%
Fringes	8,090	9,548	8,789	8,883	793	10%
Energy	-	-	-	-	-	0%
Building Rentals	4,409	4,635	5,008	4,396	(14)	0%
Financial Aid	20	-	37	31	11	53%
Total Centrally Administered Funds (\$000)	12,520	14,183	13,834	13,310	790	6%
Year-End Balance (\$000)	2,273	1,139	1,459	1,852	(421)	-19%
Due from TAP	-	-	-	-		
Adjusted Year-End Balance (\$000)	2,273	1,139	1,459	1,852	(421)	-19%
,					Latast	Latast
	Prior	Current	Current	Current	Latest Quarter vs	Latest Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	608	650	650	650	42	7%
Headcount	568	611	611	611	43	7%
					Latest	Latest
					Quarter vs	Quarter vs
			Spring		Prior Year	Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	47	53	57	57	10	21%
Faculty Support	6	2	2	2	(4)	-67%
Academic Support	5	6	5	5	- (-)	0%
Student Services	22	25	27	26	4	18%
Maintenance & Operations	2	2	2	2	-	0%
General Administration	29	38	38	38	9	31%
General Institutional Services	28	30	30	32	4	14%
SEEK/CD	-	-	-	-	-	0%
Total Full-Time Staffing	139	156	161	162	23	17%
-						

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget Prior Year CUTRA and Reserves	8,053 1,101	9,542 1,109	9,607 1,109	9,607 1,109	1,554 8	19% 1%
Tuition Revenue Above Target FY19 Labor Reserve	1,055 (125)	50	(217)	(48)	(1,103) 125	-105% -100%
Total Campus Based Resources	10,084	10,701	10,499	10,667	583	6%
Centrally Administered Resources Total Resources (\$000)	6,395 16,479	6,878 17,579	6,628 17,127	6,677 17,344	282 866	4% 5%
DC Danislan	0.000	0.240	0.405	0.020	CEE	400/
PS Regular Adjuncts	6,283 1,262	6,348 1,422	6,425 1,387	6,938 1,299	655 37	10% 3%
Temporary Services	390	645	604	303	(86)	-22%
Total PS	7,935	8,415	8,416	8,541	606	8%
OTPS	1,040	1,292	1,391	1,284	244	23%
Total Campus Based Expenditures	8,975	9,706	9,806	9,825	850	9%
Centrally Administered Expenditures	6,395	6,878	6,628	6,677	282	4%
Total Expenditures (\$000)	15,370	16,584	16,434	16,502	1,132	7%
Fringes Energy	3,571	3,728	3,478	3,538	(32)	-1% 0%
Building Rentals	- 2,821	3,150	3,145	3,136	- 315	11%
Financial Aid	3	5,150	3,143	3,100	(0)	-8%
Total Centrally Administered Funds (\$000)	6,395	6,878	6,628	6,677	282	4%
Year-End Balance (\$000)	1,109	994	693	842	(267)	-24%
Due from TAP	-	-	-	-		
Adjusted Year-End Balance (\$000)	1,109	994	693	842	(267)	-24%
					Latest	Latest
	Prior	Current	Current	Current	Quarter vs	Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	217	202	202	202	(15)	-7%
Headcount	191	182	182	182	(10)	-5%
			Sprina		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	17	15	16	16	(1)	-6%
Faculty Support	2	3	2	2	(1)	0%
Academic Support	2	3	2	2	_	0%
Student Services	8	8	8	10	2	25%
Maintenance & Operations	-	-	-	-	-	0%
General Administration	38	40	38	35	(3)	-8%
General Institutional Services	6	2	3	2	(4)	-67%
SEEK/CD						0%
Total Full-Time Staffing	73	71	69	67	(6)	-8%

	Prior Year	MY	OO Paris ation	Year-End	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Actuals	Projection	Q3 Projection	Actuals	Year [\$]	Year [%]
Current Budget	14,309	20,836	20,901	21,019	6,711	47%
Prior Year CUTRA and Reserves	4,865	8,592	8,592	8,592	3,727	77%
Tuition Revenue Above Target	7,126	1,978	1,491	1,846	(5,280)	-74%
FY19 Labor Reserve	(252)	-	-	-	252	-100%
Total Campus Based Resources	26,048	31,406	30,984	31,458	5,410	21%
Centrally Administered Resources	10,081	12,168	11,266	11,317	1,236	12%
Total Resources (\$000)	36,130	43,573	42,250	42,775	6,645	18%
PS Regular	10,087	12,922	12,540	12,664	2,577	26%
Adjuncts	3,975	4,982	5,144	5,055	1,079	27%
Temporary Services	1,049	1,298	952	1,144	95	9%
Total PS	15,111	19,202	18,636	18,863	3,751	25%
OTPS	2,345	4,256	4,046	3,224	879	37%
Total Campus Based Expenditures	17,456	23,458	22,682	22,086	4,630	27%
Centrally Administered Expenditures	10,081	12,168	11,266	11,317	1,236	12%
Total Expenditures (\$000)	27,537	35,626	33,949	33,403	5,866	21%
Fringes	6,626	8,508	7,703	7,814	1,188	18%
Energy	170	172	166	140	(30)	-18%
Building Rentals	3,276	3,488	3,387	3,358	83	3%
Financial Aid	10	-	11	5	(5)	-50%
Total Centrally Administered Funds (\$000)	10,081	12,168	11,266	11,317	1,236	12%
Year-End Balance (\$000)	8,592	7,947	8,301	9,372	779	9%
Due from TAP	-	-	-	26		
Adjusted Year-End Balance (\$000)	8,592	7,947	8,301	9,398	805	9%
					Latant	1 -44
	Prior	Current	Current	Current	Latest Quarter vs	Latest Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	1,469	1,645	1,645	1,645	176	12%
Headcount	3,268	3,590	3,590	3,590	322	10%
					Latest	Latest
					Quarter vs	Quarter vs
			Spring		Prior Year	Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	17	22	21	21	4	24%
Faculty Support	20	26	29	22	2	10%
Academic Support	-	-	-	10	10	0%
Student Services	30	34	35	36	6	20%
Maintenance & Operations	4	5	7	7	3	75%
General Administration	22	18	19	18	(4)	-18%
General Institutional Services	21	28	32	31	10	48%
SEEK/CD		-	-	-		0%
Total Full-Time Staffing	114	133	143	145	31	27%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget Prior Year CUTRA and Reserves Tuition Revenue Above Target FY19 Labor Reserve	11,191 339 972 (106)	12,355 515 1,490	12,517 515 1,583	12,512 515 1,681	1,321 176 709 106	12% 52% 73% -100%
Total Campus Based Resources Centrally Administered Resources Total Resources (\$000)	12,395 7,309 19,704	14,360 8,039 22,399	14,614 7,680 22,294	14,708 7,813 22,521	2,313 504 2,817	19% 7% 14%
PS Regular Adjuncts Temporary Services	10,281 256 642	11,733 316 702	11,622 415 697	11,971 461 615	1,691 206 (27)	16% 80% -4%
Total PS OTPS Total Campus Based Expenditures Centrally Administered Expenditures	11,178 702 11,881 7,309	12,752 900 13,652 8,039	12,735 651 13,386 7,680	13,048 606 13,653 7,813	1,870 (97) 1,773 504	17% -14% 15% 7%
Total Expenditures (\$000)  Fringes	19,189	21,691 5,650	21,066 5,264	21,466	2,277	12%
Energy Building Rentals Financial Aid	2,376 -	- 2,389 -	- 2,417 -	- 2,408 -	- 32 -	0% 1% 0%
Total Centrally Administered Funds (\$000)	7,309	8,039 708	7,680 1,228	7,813	504	7% 105%
Year-End Balance (\$000)  Due from TAP	-	-	-	-	340	105%
Adjusted Year-End Balance (\$000)	515	708	1,228	1,054	540	105%
Enrollment FTE Headcount	Prior Fall/Spring Average 368 598	Current Fall/Spring Average 476 737	Current Fall/Spring Average 476 737	Current Fall/Spring Average 476 737	Latest Quarter vs Prior Year Year [#] 108 139	Latest Quarter vs Prior Year Year [%] 29% 23%
	Prior Fall	Fall (October)	Spring (March)	Spring (June)	Latest Quarter vs Prior Year Year [#]	Latest Quarter vs Prior Year Year [%]
Faculty Teaching Faculty Support Academic Support Student Services Maintenance & Operations	44 2 5 9 2	40 4 7 12 3	40 4 8 13 5	40 4 8 13 5	(4) 2 3 4 3	-9% 100% 60% 44% 150%
General Administration General Institutional Services SEEK/CD Total Full-Time Staffing	27 11 - 100	30 12 - 108	32 15 - 117	32 14  116	5 3 - 16	19% 27% <u>0%</u> 16%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget Prior Year CUTRA and Reserves	6,155 400	7,164 712	7,419 712	7,220 712	1,065 312	17% 78%
Tuition Revenue Above Target	400 72	(16)	(9)	7 12 174	101	78% 140%
FY19 Labor Reserve	(127)		- '		127	-100%
Total Campus Based Resources	6,500	7,860	8,122	8,106	1,606	25%
Centrally Administered Resources	2,287	9,552	2,371	2,515	229	10%
Total Resources (\$000)	8,787	17,412	10,493	10,621	1,834	21%
PS Regular	3,940	4,848	4,573	4,738	797	20%
Adjuncts	407	216	362	692	285	70%
Temporary Services	871	926	802	642	(230)	-26%
Total PS	5,219	5,990	5,736	6,072	853	16%
OTPS	569	1,450	1,463	1,301	731	128%
Total Campus Based Expenditures Centrally Administered Expenditures	5,788 2,287	7,440 9,552	7,199 2,371	7,372 2,515	1,584 229	27% 10%
Total Expenditures (\$000)	8,075	16,992	9,571	9,888	1,813	22%
Fringes	2,287	2,654	2,371	2,515	229	10%
Energy	-	6,898	-	-	-	0%
Building Rentals	-	-	-	-	-	0%
Financial Aid  Total Controlly Administered Funds (\$000)	2,287	9,552	2,371	2,515	229	0% 10%
Total Centrally Administered Funds (\$000)	2,201	9,552	2,371	2,515	229	10%
Year-End Balance (\$000)	712	420	922	733	21	3%
Due from TAP	-	-	-	-		
Adjusted Year-End Balance (\$000)	712	420	922	733	21	3%
					Latant	1 -44
	Prior	Current	Current	Current	Latest Quarter vs	Latest Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	142	134	134	134	(8)	-5%
Headcount	392	352	352	352	(40)	-10%
			Sprina		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	6	6	8	8	2	33%
Faculty Support	2	6	6	6	4	200%
Academic Support	5	5	5	5	-	0%
Student Services	18	23	17	17	(1)	-6%
Maintenance & Operations	-	-	-	-	-	0%
General Administration	2	8	10	10	8	400%
General Institutional Services	8	5	5	5	(3)	-38%
SEEK/CD			-	-	- 40	0%
Total Full-Time Staffing	41	53	51	51	10	24%

Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
182,179 5,684 3,662	190,190 8,220 (3,300)	186,888 8,220 (6,179)	190,055 8,220 (7,695)	7,877 2,536 (11,357)	4% 45% -310% 0%
191,525 75,486 267,010	195,110 75,738 270,848	188,929 78,162 267,090	190,580 74,754 265,335	(944) (731) (1,676)	0% -1% -1%
106,677 26,575 12,639 145,891 37,414	112,493 27,900 12,259 152,652 38,043	109,479 29,389 12,097 150,965 33,837	112,016 30,447 11,861 154,324 31,402	5,340 3,872 (778) 8,433 (6,012)	5% 15% -6% 6% <u>-16%</u> 1%
75,486 258,791	75,738 266,433	78,162 262,964	74,754 260,480	(731) 1,690	-1% 1%
61,756 5,841 - 7,889 75,486	64,645 5,841 - 5,252 75,738	64,118 5,841 - 8,203 78,162	63,205 3,987 - 7,563 74,754	1,449 (1,854) - (326) (731)	2% -32% 0% -4% -1%
8,220	4,415	4,127	4,854	(3,366)	-41%
-	-	-	487		
8,220	4,415	4,127	5,341	(2,878)	-35%
Prior Fall/Spring Average 19,061 25,208	Current Fall/Spring Average 18,388 24,110	Current Fall/Spring Average 18,388 24,110	Current Fall/Spring Average 18,388 24,110	Latest Quarter vs Prior Year Year [#] (674) (1,099)	Latest Quarter vs Prior Year Year [%] -4% -4%
Prior Fall	Fall (October)	Spring (March)	Spring (June)	Latest Quarter vs Prior Year Year [#]	Latest Quarter vs Prior Year Year [%]
576 176 44 178 137 78 156	574 177 44 172 139 76 157	580 178 46 173 130 78 162 8	580 177 46 172 131 78 158 8	4 1 2 (6) (6) - 2	1% 1% 5% -3% -4% 0% 1% 14%
	Actuals   182,179   5,684   3,662   -	Actuals         Projection           182,179         190,190           5,684         8,220           3,662         (3,300)           -         -           191,525         195,110           75,486         75,738           267,010         270,848           106,677         112,493           26,575         27,900           12,639         12,259           145,891         152,652           37,414         38,043           183,305         190,695           75,486         75,738           258,791         266,433           61,756         64,645           5,841         5,841           -         -           7,889         5,252           75,486         75,738           8,220         4,415           -         -           8,220         4,415           -         -           8,220         4,415           -         -           8,220         4,415           -         -           44         44           176         177           44	Actuals         Projection         Q3 Projection           182,179         190,190         186,888           5,684         8,220         8,220           3,662         (3,300)         (6,179)           -         -         -           191,525         195,110         188,929           75,486         75,738         78,162           267,010         270,848         267,090           106,677         112,493         109,479           26,575         27,900         29,389           12,639         12,259         12,097           145,891         152,652         150,965           37,414         38,043         33,837           183,305         190,695         184,802           75,486         75,738         78,162           258,791         266,433         262,964           61,756         64,645         64,118           5,841         5,841         5,841           -         -         -           7,889         5,252         8,203           75,486         75,738         78,162           8,220         4,415         4,127           Prior         Curren	Actuals         Projection         Q3 Projection         Actuals           182,179         190,190         186,888         190,055           5,684         8,220         8,220         8,220           3,662         (3,300)         (6,179)         (7,695)           -         -         -         -           191,525         195,110         188,929         190,580           75,486         75,738         78,162         74,754           267,010         270,848         267,090         265,335           106,677         112,493         109,479         112,016           26,575         27,900         29,389         30,447           12,639         12,259         12,097         11,861           145,891         152,652         150,965         154,324           37,414         38,043         33,837         31,402           183,305         190,695         184,802         185,726           75,486         75,738         78,162         74,754           258,791         266,433         262,964         260,480           61,756         64,645         64,118         63,205           5,841         5,841         5,8	Prior Year Actuals         MY Projection         Q3 Projection Q3 Projection         Year-End Actuals         Quarter vs Prior Year Year [\$]           182,179         190,190         186,888         190,055         7,877           5,684         8,220         8,220         8,220         2,536           3,662         (3,300)         (6,179)         (7,695)         (11,357)           -         -         -         -         -         -           191,525         195,110         188,929         190,580         (944)           75,486         75,738         78,162         74,754         (731)           267,010         270,848         267,090         265,335         (1,676)           106,677         112,493         109,479         112,016         5,340           26,575         27,900         29,389         30,447         3,872           145,891         152,652         150,965         154,324         8,433           37,414         38,043         33,837         31,402         (6,012)           183,305         190,695         184,802         185,726         2,421           75,486         75,738         78,162         74,754         (731)

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	97,316	95,026	93,422	93,879	(3,437)	-4%
Prior Year CUTRA and Reserves	1,312	290	290	290	(1,022)	-78%
Tuition Revenue Above Target	(3,435)	(1,834)	(3,052)	(1,793)	1,643	-48%
FY19 Labor Reserve		-	-	-	- (0.040)	0%
Total Campus Based Resources	95,193	93,483	90,660	92,377	(2,816)	-3%
Centrally Administered Resources	45,397 140.590	42,013	44,339	42,499	(2,899)	-6% -4%
Total Resources (\$000)	140,590	135,496	134,999	134,875	(5,715)	-4%
PS Regular	68,359	66,891	65,996	67,826	(533)	-1%
Adjuncts	11,192	10,942	11,430	12,011	819	7%
Temporary Services	5,536	5,326	5,426	4,804	(733)	-13%
Total PS	85,088	83,159	82,852	84,641	(447)	-1%
OTPS	9,815	9,238	7,577	6,047	(3,767)	-38%
Total Campus Based Expenditures	94,903	92,396	90,429	90,688	(4,214)	-4%
Centrally Administered Expenditures	45,397	42,013	44,339	42,499	(2,899)	-6%
Total Expenditures (\$000)	140,300	134,409	134,768	133,187	(7,113)	-5%
Fringes	36,065	35,216	35,189	34,665	(1,399)	-4%
Energy	3,132	3,132	3,132	2,087	(1,045)	-33%
Building Rentals	-	-	-	_,	(1,515)	0%
Financial Aid	6,201	3,665	6,018	5,746	(455)	-7%
Total Centrally Administered Funds (\$000)	45,397	42,013	44,339	42,499	(2,899)	-6%
Year-End Balance (\$000)	290	1,086	231	1,688	1,398	482%
Due from TAP	-	-	-	179		
Adjusted Year-End Balance (\$000)	290	1,086	231	1,867	1,577	543%
rajustou rour Ena Balanco (4000)		1,000	201	1,001	1,077	01070
					Latest	Latest
	Prior	Current	Current	Current	Quarter vs	Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	7,145	6,696	6,696	6,696	(450)	-6%
Headcount	10,201	9,775	9,775	9,775	(426)	-4%
			Spring		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	313	302	290	290	(23)	-7%
Faculty Support	130	121	126	133	3	2%
Academic Support	51	48	44	42	(9)	-18%
Student Services	100	100	101	97	(3)	-3%
Maintenance & Operations	101	81	83	83	(18)	-18%
General Administration	75	69	60	59	(16)	-21%
General Institutional Services	127	118	116	113	(14)	-11%
SEEK/CD	6	6	6	6		0%
Total Full-Time Staffing	903	845	826	823	(80)	-9%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	26,223	26,292	26,271	26,957	734	3%
Prior Year CUTRA and Reserves	20,220	91	91	91	91	0%
Tuition Revenue Above Target	47	742	358	664	618	1325%
FY19 Labor Reserve			-	-	-	0%
Total Campus Based Resources	26,270	27,125	26,720	27,712	1,443	5%
Centrally Administered Resources	7,421	7,645	7,605	7,505	84	1%
Total Resources (\$000)	33,690	34,770	34,325	35,217	1,527	5%
PS Regular	14,290	14,360	14,317	14,649	359	3%
Adjuncts	965	1,122	1,000	989	24	2%
Temporary Services	1,661	1,849	1,870	1,930	269	16%
Total PS	16,916	17,330	17,187	17,568	651	4%
OTPS	9,262	9,262	9,525	9,749	487	5%
Total Campus Based Expenditures	26,179	26,592	26,712	27,317	1,138	4%
Centrally Administered Expenditures	7,421	7,645	7,605	7,505	84	1%
Total Expenditures (\$000)	33,599	34,237	34,317	34,822	1,222	4%
Fringes	7,115	7,339	7,300	7,195	80	1%
Energy	306	306	306	310	4	1%
Building Rentals	-	-	-	-	-	0%
Financial Aid		-	-			0%
Total Centrally Administered Funds (\$000)	7,421	7,645	7,605	7,505	84	1%
Year-End Balance (\$000)	91	533	8	396	305	334%
Due from TAP	-	-	-	19		
Adjusted Year-End Balance (\$000)	91	533	8	415	324	356%
				_	Latest	Latest
	Prior	Current	Current	Current	Quarter vs	Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	976	1,008	1,008	1,008	32	3%
Headcount	884	958	958	958	75	8%
			Sprina		Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	53	51	51	51	(2)	-4%
Faculty Support	4	7	5	5	1	25%
Academic Support	7	6	6	6	(1)	-14%
Student Services	43	41	40	39	(4)	-9%
Maintenance & Operations	3	3	3	3	- ( ' /	0%
General Administration	32	26	27	27	(5)	-16%
General Institutional Services	23	24	23	23	-	0%
SEEK/CD			<u> </u>			0%
Total Full-Time Staffing	165	158	155	154	(11)	-7%

	Prior Year	MY		Year-End	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
	Actuals	Projection	Q3 Projection	Actuals	Year [\$]	Year [%]
Current Budget	69,917	69,404	68,112	68,492	(1,426)	-2%
Prior Year CUTRA and Reserves	2,558	3,526	3,526	3,526	968	38%
Tuition Revenue Above Target	712	(39)	(246)	510	(202)	-28%
FY19 Labor Reserve	-	-	-	-	-	0%
Total Campus Based Resources	73,187	72,891	71,392	72,528	(659)	-1%
Centrally Administered Resources	28,933	29,034	30,245	29,150	217	1%
Total Resources (\$000)	102,120	101,925	101,637	101,678	(442)	0%
PS Regular	48,222	48,362	49,015	50,125	1,903	4%
Adjuncts	6,841	7,255	7,167	7,829	988	14%
Temporary Services	3,774	4,214	4,476	4,099	326	9%
Total PS	58,836	59,831	60,658	62,053	3,217	5%
OTPS	10,825	9,755	8,058	7,794	(3,030)	-28%
Total Campus Based Expenditures	69,661	69,586	68,716	69,848	187	0%
Centrally Administered Expenditures	28,933	29,034	30,245	29,150	217	1%
Total Expenditures (\$000)	98,594	98,620	98,961	98,998	404	0%
Fringes	24,625	25,337	25,763	25,415	790	3%
Energy	2,465	2,465	2,465	1,929	(536)	-22%
Building Rentals	-	-	-	-	-	0%
Financial Aid	1,843	1,232	2,017	1,807	(37)	-2%
Total Centrally Administered Funds (\$000)	28,933	29,034	30,245	29,150	217	1%
Year-End Balance (\$000)	3,526	3,305	2,676	2,680	(846)	-24%
Due from TAP	-	-	-	243		
Adjusted Year-End Balance (\$000)	3,526	3,305	2,676	2,923	(603)	-17%
					Latest	Latest
	Prior	Current	Current	Current	Quarter vs	Quarter vs
	Fall/Spring	Fall/Spring	Fall/Spring	Fall/Spring	Prior Year	Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	4,867	4,540	4,540	4,540	(327)	-7%
Headcount	7,097	6,883	6,883	6,883	(214)	-3%
					Latest	Latest
					Quarter vs	Quarter vs
			Spring		Prior Year	Prior Year
	Prior Fall	Fall (October)	(March)	Spring (June)	Year [#]	Year [%]
Faculty Teaching	198	190	201	203	5	3%
Faculty Support	90	89	95	91	1	1%
Academic Support	27	27	30	30	3	11%
Student Services	96	89	102	103	7	7%
Maintenance & Operations	73	66	66	65	(8)	-11%
General Administration	56	50	57	55	(1)	-2%
General Institutional Services SEEK/CD	97	79	83	80	(17)	-18%
Total Full-Time Staffing	640	<u>4</u> 594	5 639	5 632	(8)	<u>67%</u> -1%
rotal rull-fille Stalling	040	594	039	032	(0)	-170

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	102,433	104,194	103,176	103,763	1,329	1%
Prior Year CUTRA and Reserves	2,838	1,526	1,526	1,526	(1,311)	-46%
Tuition Revenue Above Target	144	(505)	(3,333)	(4,189)	(4,333)	-3011%
FY19 Labor Reserve	-	-	(0,000)	-	(1,555)	0%
Total Campus Based Resources	105,415	105,215	101,370	101,100	(4,315)	-4%
Centrally Administered Resources	50,045	48,341	49,895	47,745	(2,299)	-5%
Total Resources (\$000)	155,460	153,557	151,264	148,845	(6,614)	-4%
PS Regular	72,525	74,688	74,384	76,018	3,493	5%
Adjuncts	12,471	11,988	14,001	14,130	1,658	13%
Temporary Services	9,608	8,550	8,197	8,420	(1,188)	-12%
Total PS	94,603	95,226	96,582	98,567	3,964	4%
OTPS	9,285	9,103	7,462	7,717	(1,568)	-17%
Total Campus Based Expenditures	103,888	104,329	104,044	106,284	2,395	2%
Centrally Administered Expenditures	50,045	48,341	49,895	47,745	(2,299)	-5%
Total Expenditures (\$000)	153,933	152,670	153,938	154,029	96	0%
Fringes	39,348	40,326	41.020	40,369	1,021	3%
Energy	5,028	5,028	5,028	3,953	(1,075)	-21%
Building Rentals	-	-	-	-	-	0%
Financial Aid	5,669	2,987	3,847	3,424	(2,245)	-40%
Total Centrally Administered Funds (\$000)	50,045	48,341	49,895	47,745	(2,299)	-5%
Year-End Balance (\$000)	1,526	886	(2,674)	(5,184)	(6,710)	-440%
Due from TAP	-	-	-	121		
Adjusted Year-End Balance (\$000)	1,526	886	(2,674)	(5,063)	(6,590)	-432%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	9,965	9,594	9,594	9,594	(372)	-4%
Headcount	14,848	14,706	14,706	14,706	(142)	-1%
	Prior Fall	Fall (October)	Spring (March)	Spring (June)	Latest Quarter vs Prior Year Year [#]	Latest Quarter vs Prior Year Year [%]
Faculty Teaching	347	341	337	317	(30)	-9%
Faculty Support	143	162	164	161	18	13%
Academic Support	43	31	32	31	(12)	-28%
Student Services	100	90	90	89	(11)	-11%
Maintenance & Operations	111	120	118	118	7	6%
General Administration	68	66	64	64	(4)	-6%
General Institutional Services	109	98	102	103	(6)	-6%
SEEK/CD	7	7	7	7	-	0%
Total Full-Time Staffing	928	915	914	890	(38)	-4%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	137,026	137,893	134,730	136,230	(796)	-1%
Prior Year CUTRA and Reserves	2,501	3,284	3,284	3,284	783	31%
Tuition Revenue Above Target	(2,109)	(1,395)	(3,535)	(4,300)	(2,191)	104%
FY19 Labor Reserve	-	-	-	-	-	0%
Total Campus Based Resources	137,418	139,781	134,479	135,214	(2,204)	-2%
Centrally Administered Resources	58,794	57,935	58,777	56,614	(2,180)	-4%
Total Resources (\$000)	196,212	197,716	193,256	191,828	(4,384)	-2%
PS Regular	87,436	90,730	89,259	90,171	2,735	3%
Adjuncts	20,496	19,833	21,296	22,715	2,219	11%
Temporary Services	7,794	8,935	7,867	7,988	195	2%
Total PS	115,725	119,498	118,422	120,874	5,149	4%
OTPS	18,409	19,055	14,287	14,316	(4,093)	-22%
Total Campus Based Expenditures	134,134	138,552	132,709	135,191	1,056	1%
Centrally Administered Expenditures	58,794	57,935	58,777	56,614	(2,180)	-4%
Total Expenditures (\$000)	192,928	196,487	191,487	191,805	(1,123)	-1%
Fringes	48,689	50,605	50,296	49,505	817	2%
Energy	3,675	3,675	3,675	2,627	(1,048)	-29%
Building Rentals	-	· -	-	-	-	0%
Financial Aid	6,430	3,654	4,806	4,482	(1,948)	-30%
Total Centrally Administered Funds (\$000)	58,794	57,935	58,777	56,614	(2,180)	-4%
Year-End Balance (\$000)	3,284	1,229	1,769	23	(3,261)	-99%
Due from TAP	-	-	-	191		
Adjusted Year-End Balance (\$000)	3,284	1,229	1,769	214	(3,070)	-93%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	13,292	12,423	12,423	12,423	(869)	-7%
Headcount	18,914	17,788	17,788	17,788	(1,127)	-6%
	Prior Fall	Fall (October)	Spring (March)	Spring (June)	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year Year [%]
Faculty Teaching	364	359	(March) 357	355	Year [#] (9)	-2%
Faculty Support	114	114	112	112	(2)	-2%
Academic Support	122	110	105	104	(18)	-15%
Student Services	189	191	187	193		2%
Maintenance & Operations	57	50	50	49	4 (8)	-14%
General Administration	86	87	87	86	(0)	0%
General Institutional Services	181	176	169	172	(9)	-5%
SEEK/CD	6	7	7	6	(9)	0%
Total Full-Time Staffing	1,119	1,094	1,074	1,077	(42)	-4%

	Prior Year Actuals	MY Projection	Q3 Projection	Year-End Actuals	Latest Quarter vs Prior Year Year [\$]	Latest Quarter vs Prior Year Year [%]
Current Budget	114.632	110,546	108,863	110,354	(4,279)	-4%
Prior Year CUTRA and Reserves	3,564	3,433	3,433	3,433	(131)	-4%
Tuition Revenue Above Target	(2,049)	691	(1,220)	(989)	1,061	-52%
FY19 Labor Reserve	(2,040)	-	(1,220)	(500)	-	0%
Total Campus Based Resources	116,147	114,670	111,077	112,798	(3,349)	-3%
Centrally Administered Resources	51,495	50,037	51,682	49,541	(1,954)	-4%
Total Resources (\$000)	167,642	164,708	162,759	162,339	(5,303)	-3%
(4000)	,	,	,	,,,,,,	(=,===)	
PS Regular	82,681	84,370	82,805	84,245	1,564	2%
Adjuncts	12,657	14,473	13,564	13,884	1,227	10%
Temporary Services	7,120	4,611	6,274	6,517	(603)	-8%
Total PS	102,458	103,453	102,643	104,646	2,188	2%
OTPS	10,256	9,772	7,234	6,261	(3,995)	-39%
Total Campus Based Expenditures	112,714	113,225	109,877	110,907	(1,807)	-2%
Centrally Administered Expenditures	51,495	50,037	51,682	49,541	(1,954)	-4%
Total Expenditures (\$000)	164,209	163,263	161,559	160,448	(3,761)	-2%
Fringes	43,515	43,810	43,594	42,859	(656)	-2%
Energy	3,384	3,384	3,384	2,279	(1,105)	-33%
Building Rentals	-	-	-	_,	(.,)	0%
Financial Aid	4,596	2,843	4,704	4,402	(193)	-4%
Total Centrally Administered Funds (\$000)	51,495	50,037	51,682	49,541	(1,954)	-4%
Year-End Balance (\$000)	3,433	1,445	1,200	1,891	(1,542)	-45%
Due from TAP	-	-	-	249		
Adjusted Year-End Balance (\$000)	3,433	1,445	1,200	2,140	(1,293)	-38%
	Prior Fall/Spring	Current Fall/Spring	Current Fall/Spring	Current Fall/Spring	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Enrollment	Average	Average	Average	Average	Year [#]	Year [%]
FTE	9,855	9,132	9,132	9,132	(723)	-7%
Headcount	14,314	13,294	13,294	13,294	(1,020)	-7%
	Drier Fell	Fall (October)	Spring (March)	Spring (June)	Latest Quarter vs Prior Year	Latest Quarter vs Prior Year
Faculty Tapphing	Prior Fall 419	407	(March) 409	Spring (June) 407	Year [#]	Year [%] -3%
Faculty Teaching					(12)	
Faculty Support Academic Support	183	178	176	175	(8)	-4% 15%
• •	34	31	30	29	(5)	-15%
Student Services	121	117	111	111	(10)	-8% 10%
Maintenance & Operations	100	94	91 52	90 53	(10)	-10%
General Administration General Institutional Services	58 111	48	52 111	52 112	(6)	-10%
SEEK/CD	5	111	111 6	112	1	1% 0%
Total Full-Time Staffing	1,031	<u>5</u> 991	986	<u>5</u> 981	(50)	-5%